

In The Matter Of:
Central Florida Tourism Oversight District

Board of Supervisors Meeting
November 20, 2024

Legal Realtime Reporting
P.O Box 533082
Orlando, Florida 32853- 3082

CENTRAL FLORIDA TOURISM OVERSIGHT DISTRICT

BOARD OF SUPERVISORS MEETING

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LOCATION: Central Florida Tourism Oversight
District
1900 Hotel Plaza Boulevard
Lake Buena Vista, Florida 32830

DATE TAKEN: November 20, 2024

TIME: 10:30 a.m. - 11:29 a.m.

REPORTED BY: SANDRA D. BROWN, FPR,
Court Reporter and Notary Public
State of Florida at Large

PRESENT:

BOARD MEMBERS: Charbel Barakat, Vice Chairman; Brian Aungst, Jr.; Ron Peri; Bridget Ziegler

SPEAKERS: Rabbi Kramer, Orlando Torah Center; Eddie Fernandez, CFTOD Operational Safety Consultant; Pam Jones, Community Relations Representative for Congressman Daniel Webster; Stephanie Kopelousos, District Administrator; Katherine Luetzow, Planning & Engineering Manager; Joel Edwards, Deputy Chief/Fire Marshal; Craig Sandt, Principal Construction Manager; Christine Ferraro, Director - RCES

CFTOD STAFF: Stephanie Kopelousos, District Administrator; Mike Crikis, Deputy District Administrator; Roy Payne, Esquire, General Counsel; Eric Ferrari, Fire Chief; Alycia Mills, District Clerk, Executive Assistant; Tanya Naylor, Director of Security and Emergency Management; Ron Zupa, IT Service Delivery Manager; Samarth Thomas, Systems Administrator; Susan Higginbotham, Chief of Finance; Christine Ferraro, Director - RCES; Roger Smith, Deputy Fire Chief; Eddie Fernandez, CFTOD Operational Safety Consultant; Tiffany Kimball, Contracting Officer; Yenni Hernandez, Chief Information Officer; Katherine Luetzow, Planning & Engineering Manager; Matthew Oberly, External Affairs Director; Heidi Powell, Manager - Financial Reporting Analysis; Douglas Henley, Director of Facilities; Ella Hickey, Building & Safety; Craig Sandt, Principal Construction Manager; Jason Herrick, Manager Gas Water & Wastewater; Holly Hagans, Security and Emergency Management Coordinator; Joel Edwards, Deputy Chief/Fire Marshal; Wendy Duncan, Director - Environmental Sciences; Michele Dicus, Director - Human Resources;

P R O C E E D I N G S

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3 VICE CHAIR BARAKAT: All right. Good morning,
4 everybody. Hear ye, hear ye, hear ye. I call this
5 meeting to order at a little after 10:30. Good
6 morning. Before we get started today at this
7 meeting of the Central Florida Tourism Oversight
8 District board, I want to recognize the holiday
9 season is in full swing around the District from
10 the parks to Disney Springs, everywhere in between.
11 As we gather with our families and friends and
12 loved ones, our communities, let's celebrate all we
13 have to be grateful for. And, in particular, I
14 want to be grateful -- I want to express some
15 gratitude to this entire team.

16 I want -- I'm very grateful for my fellow
17 Board members, great to see all of us here today;
18 the administration, our partners across the Walt
19 Disney World Resort, and the entire Central Florida
20 community for the Herculean effort -- I think
21 you've heard that one from me before, he's one of
22 my favorite characters -- certainly it takes to
23 keep our region one of the top tourism destinations
24 in the world. And so I want to wish everyone a
25 very Happy Thanksgiving.

1 Now let it -- it's time for our invocation.
2 I'd like to welcome up Rabbi Kramer from the
3 Orlando Torah Center. Rabbi, please.

4 Oh, and a quick -- quick introduction of the
5 Rabbi. Rabbi Kramer moved to Orlando from Far
6 Rockaway, New York, with his wife, Shoshi. Rabbi
7 Kramer was part of the Orlando Torah Center Academy
8 team where he oversaw the center's education
9 programs.

10 In 2022, he stepped in his current role as
11 Rabbi leading the center team and the Torah Center
12 community located in the Dr. Phillips area. OTC
13 has grown quite a bit over the years offering a
14 girls' high school, boys' yeshiva, Torah day
15 school, and additional educational opportunities
16 allowing those in the Orlando area to raise a
17 Jewish family.

18 The Rabbi leads a vibrant community where
19 everyone feels welcome, valued, and appreciated.
20 And we're glad to welcome you here, Rabbi.
21 Please -- please lead us.

22 RABBI KRAMER: Thank you very much. Really
23 appreciate the opportunity and the invitation to
24 share some words of inspiration and a short prayer
25 invocation praying for the success of everyone in

1 this room.

2 I was -- I appreciate the opportunity, and I
3 was told to keep it under 30 minutes, and so I will
4 do my -- it is always dangerous to give a Rabbi an
5 open mic. The -- short thought, and then move into
6 the invocation.

7 Ralph Waldo Emerson, the great literary giant,
8 is quoted as saying, "Your actions speak so loudly,
9 I cannot hear what you are saying," or more pithily
10 expressed, "Actions speak louder than words." It's
11 an old quote. Its first iteration by Emerson
12 himself was not couched in quite those terms, but
13 as the generations went on, that is how we are
14 accustomed to hearing that.

15 And it's a very -- it's a brilliant idea, and
16 perhaps that can be found as expression -- earliest
17 expression in the Torah in the Old Testament in the
18 Bible.

19 According to ancient Jewish tradition, the Old
20 Testament is broken up into portions that are
21 chanted and read aloud every single week in the
22 synagogue. And in this week's Torah Bible portion,
23 we are introduced to the sale, those of you who
24 have visited Israel perhaps visited the Cave of
25 Machpelah, and that sale occurred in this week's

1 Torah Bible portion.

2 And in that conversation when Abraham, the
3 patriarch, Abraham, bought that plot of land with
4 the cave in it, in which to inter his recently
5 deceased wife, Sarah, the owner of that field,
6 whose name was given in the Bible as Ephron, he
7 spoke -- he talked up a very big game about giving
8 the land for free, but in the end he charged him a
9 very hefty sum. Maybe some people find that as a
10 precursor to some modern business practices.

11 In the previous week's Torah Bible portion
12 that we chanted and read aloud in the synagogue,
13 Abraham did exactly the opposite. When the angels
14 came to visit, he offered them a meager meal, but
15 he ended up serving them a repass and a banquet and
16 a feast that was unrivaled. And from that we see
17 the idea, don't talk a big game, don't talk the
18 talk, but walk the walk. Actions speak louder than
19 words.

20 In Ethics of the Father, Chapter 1 of Mishna
21 15, it's expressed in Hebrew and then in English,
22 (speaks in Hebrew), do a little -- say a little bit
23 but do a lot.

24 And that is something perhaps that we can all
25 take to heart, whether we sit as board members,

1 whether we sit as people who are working together
2 with everyone to try to make the best environment,
3 literally and figuratively, to be as best -- and
4 melded together as best as possible.

5 In today's incredibly fractious political
6 environment and to personal environment, perhaps
7 that's a message that we can take as people who are
8 serving to promote God's word, God's name, and His
9 message to say to everyone else and to say to
10 ourselves, I'm not going to be about the talk, I'm
11 not going to be about fractious messaging, I am
12 going to be about doing good for myself, for my
13 community, for God's beautiful earth, and for all
14 the beautiful people that inhabit it.

15 And with that I would like to offer the
16 following prayer to the Sovereign of the World,
17 that he gives the Board members, and everyone here,
18 in general, the Board members, in particular, the
19 clarity of mission and the clarity of vision to
20 understand this duality of purpose, to take care of
21 the environment that -- God's beautiful earth that
22 he gave us, and to have that happily intersect with
23 the mission of providing an incredibly joyous
24 environment for all the incredible people that God
25 put in his world to inhabit it.

1 That's a challenging mission, and we pray to
2 the Sovereign of the World, the Master of the
3 Universe that he gives us that clarity, he gives us
4 that wisdom to reflect on the importance of the
5 mission and the wisdom and the clarity to carry it
6 out with judgment, with deliberation, and to do it
7 with the greatest sense of striving forward
8 together as a team.

9 I also ask that the Sovereign of the Universe,
10 Master of the World allow all of us to reflect on
11 the really incredible opportunity that everyone in
12 this room has to provide an environment for a cross
13 section of humanity that I think is probably
14 unrivaled in the entire world where everybody comes
15 together. And that opportunity to provide a safe,
16 happy environment and intersection of all of those
17 ideas and ideals that we just expressed. For all
18 of humanity, we don't look at skin color. We don't
19 look at gender. We don't look at identities. We
20 just see the divine spark of humanity that resides
21 in every single person that God put on -- puts on
22 this world is an incredible opportunity.

23 I ask, I beseech, I beg of God, of the
24 Sovereign of the Universe, of the Master of the
25 World, that he give you, everyone in this room, and

1 really all of mankind the opportunity to reflect,
2 to ponder, to cogitate, to ruminate, to think, to
3 analyze, to distill, to absorb and imbibe that
4 message of who we really are and who we're really
5 serving.

6 It's not people, it's not men, it's not women,
7 it's not skin colors, it's not types. It is the
8 spark of divinity that resides in the soul of every
9 single person in this entire universe. I ask that
10 God give us that courage. I ask that God give us
11 that opportunity to reflect, and to be able to
12 follow in his footsteps to spread his glorious
13 name. Amen.

14 VICE CHAIR BARAKAT: Amen. Thank you, Rabbi.
15 No, I think that was a very timely message, and I
16 really appreciate it. I mean, obviously coming at
17 the end of a contentious election season, but at
18 the end of the day -- as divisive as that was, at
19 the end of the day we're all Floridians, we're all
20 Americans, we're all, most importantly, God's
21 children, so thank you for that -- for that
22 reminder.

23 With that, why don't we rise and please join
24 me in the Pledge of Allegiance.

25 ATTENDEES: I pledge allegiance to the flag of

1 the United States of America, and to the Republic,
2 for which it stands, one nation, under God,
3 indivisible, with liberty and justice for all.

4 VICE CHAIR BARAKAT: Very good. Thank you.
5 Now, time we welcome Eddie Fernandez, the
6 District's internal risk manager, with our safety
7 minute. Eddie, please.

8 MR. FERNANDEZ: Good morning.

9 VICE CHAIR BARAKAT: Good morning.

10 MR. FERNANDEZ: Thank you, Mr. Chair, members
11 of the Board, and to our guests and visitors today,
12 we want to cover some important safety information
13 before we get started with today's meeting. If we
14 do need to evacuate today's meeting, please take
15 note of the doors as you're facing the front of the
16 room to the right of you and to the left of you.

17 To the right of you will lead you out an exit
18 from the front of the building where you entered
19 today. To the left of you will lead you out the
20 rear of the building. If you do exit either of
21 those doors, please make your way to the ends of
22 the parking lot where you'll find some of our
23 employees wearing safety vests, and please gather
24 along with them until we have the clearing to
25 either return into the building or further

1 instruction from the emergency services.

2 On your way out, if you feel comfortable and
3 the need is there, we do have fire alarm pull
4 stations and fire extinguishers. If you're
5 comfortable to use those, please go ahead and do
6 so. We also have an AED and a first-aid kit at the
7 security desk if those are needed.

8 I'd like to move into our safety message or
9 our safety tip for the month. As the holiday
10 season approaches, it's common for us to feel
11 overwhelmed by the many expectations that we set
12 for ourselves. During this time of year, it's
13 unfortunately common for people to experience
14 feelings of anxiety, depression, or loneliness.
15 This phenomenon is often referred to as holiday
16 blues, or in more severe cases, it can be
17 classified as seasonal affective disorder.

18 The most challenging aspect of this is that
19 these feelings can sometimes go unrecognized. It's
20 important to pay close attention to your thoughts
21 and feelings and to check in on family, friends,
22 and colleagues over the holiday season. Please
23 remember to practice self-care and lean on the
24 community should you need a helping hand or a
25 moment to talk through what you're feeling.

1 Also make an effort to reach out regularly to
2 individuals who may not have anyone else to connect
3 with, and, perhaps, offer them a seat at your table
4 over the holiday season. In short, be kind and
5 supportive of everyone in your circle of influence.

6 We'd also like to take a quick moment
7 following the recent daylight savings time to
8 remind everyone to change the batteries in your
9 smoke alarms and to test them to enhance the fire
10 safety in your homes. Thank you very much for your
11 time. Enjoy the meeting.

12 VICE CHAIR BARAKAT: Thank you. Thanks,
13 Eddie. I don't know that it's within the
14 District's power to stay on daylight savings time
15 all the time, but I wish -- I wish it were.
16 Stephanie, let's look into that. No, I'm just
17 kidding.

18 All right. Well, good. Thank you, Eddie --
19 that's -- that was excellent. You raise an
20 important topic, definitely test and replacing the
21 batteries in your smoke detectors. Super
22 important, especially around the Thanksgiving
23 holiday.

24 We now move on to Agenda Item 5, the public
25 comment period. We do have -- we have one public

1 comment. I will welcome Ms. Pam Jones. Please, if
2 you could, restate your name, and identify your
3 name and address and your organization, if you
4 would.

5 MS. JONES: Wonderful. My name is Pam Jones,
6 and I'm the community relations representative for
7 Congressman Daniel Webster. Our district office is
8 in Clermont, which is 1200 Oakley Seaver Drive,
9 Suite 203, in Clermont, Florida.

10 So it is a pleasure to be here. I just want
11 to introduce myself and say hello to the Central
12 Florida Tourism District board, and I was actually
13 at the council meetings last week, and they invited
14 me to come back to the meeting.

15 So I want to tell you that I represent the
16 congressman here in West Orange and in Lake County.
17 We also have all of Sumter County and north Polk.
18 We go all the way from Apopka down here to Lake
19 Buena Vista. And so the congressman, you elected
20 him to vote, and he works in DC for us, but we have
21 a district office that works really hard for our
22 constituents.

23 And in reference to Rabbi Kramer when he said,
24 "Actions speak louder," the congressman believes
25 that the simple things really matter. It might be

1 somebody's IRS or Social Security check. It's
2 simple in the world's eyes, but it's big actions
3 for these people. So I'm leaving our constituent
4 brochures for you and my cards and just want to say
5 hello and thank you for this opportunity.

6 VICE CHAIR BARAKAT: Great. Thank you,
7 Ms. Jones.

8 MS. JONES: Oh, and I don't want to be rude,
9 but I'm supposed to be in Tavares, so when I walk
10 out, I apologize.

11 MS. KOPELOUSOS: We are very lucky to have --
12 Pam, thank you for being here. But we're lucky to
13 have Congressman Webster. He was the majority
14 leader in the -- in the state legislature when I
15 was up in Tallahassee and just couldn't have a
16 better person. Glad we have good representation
17 here.

18 VICE CHAIR BARAKAT: Absolutely,
19 wholeheartedly. Wholeheartedly agree. He's one --
20 he's one -- I think in the invocation was talking
21 about, you know, "walking the walk." He's one that
22 he's there walking the walk in DC and Congress
23 every day, so it's appreciated. And I do enjoy his
24 highway. It's excellent. 429. Thank you. Thank
25 you, Congressman, and thank you, Ms. Jones.

1 We'll now move on to Agenda Item 6, the
2 consent agenda. We've got two items to cover on
3 the consent agenda. Item 6.1 is the approval of
4 the meeting minutes from our October 23rd meeting.
5 Item No. 6.2 covers the non-exclusive temporary and
6 subsequent permanent easement along Hartzog Road
7 with Summit Broadband, Inc. Is there a motion to
8 approve today's consent agenda?

9 MR. AUNGST: So moved.

10 MR. PERI: Second.

11 VICE CHAIR BARAKAT: Moved and seconded. All
12 those in favor, say aye.

13 THE BOARD: Aye.

14 VICE CHAIR BARAKAT: All opposed, say nay.
15 Hearing none, let the record reflect that the
16 motion passes unanimously.

17 Now, Agenda Item 7, the management report.
18 With that, I'd like to invite the District
19 administrator, Stephanie Kopelousos, to deliver her
20 report. Stephanie, please.

21 MS. KOPELOUSOS: And, Mr. Chairman, thank you.
22 I wanted to start with some sad news for us at the
23 District. Last weekend we went to a funeral of one
24 of our retirees, Mike Bevirt. And it was actually
25 a beautiful ceremony, and there was not just

1 current employees there, but a lot of retirees. It
2 was great just to see the support that his family
3 was getting from our team. And so that was the
4 first bit of sad news we got.

5 And then the second was a gentleman by the
6 name -- firefighter, John McMahon, who really did a
7 lot with the pipes and drums, and he was just in
8 Ocala with our pipes and drums group and a -- and a
9 bunch of firefighters for the fallen firefighter
10 memorial event, and so we are very sad to lose him,
11 as well. Let's just say he was known around the
12 state because of all of his work.

13 And Jimmy Patronis, our CFO, tweeted something
14 out, but it's just sad to lose the good ones,
15 and -- but appreciate our team support of not just
16 our own team, but our retirees. So that was
17 heartwarming, actually, to see the support that the
18 family got in Mike's service.

19 Also want to share, as you know, we've had
20 Project U ongoing with our partners with the Disney
21 Company. Our team, and I look here at Ella, I look
22 at the chief, I look at Joel, I look at Mike --
23 where is Craig? The whole team. Katherine, don't
24 let me forget Katherine, they've been working
25 diligently not only on the piece of World Drive

1 North that is important to the project, but it is
2 encompassed a lot of our team. A lot of Ella's and
3 Joey's team have been working weekends. A lot of
4 Joel's team have been working weekends on call to
5 make sure we get the inspections.

6 That's a huge project, beautiful project, and
7 they are due to open mid December, so our team has
8 been working diligently to be helpful and part of
9 the solution to try to get that done. So I just
10 want to thank them. That's a lot of effort.
11 They've been on call. And I'm sure, Chris, your
12 team, as well, has been a part of that.

13 So I just want to say thank you to them and
14 really acknowledge the hard work and the diligence
15 that's gone into -- to helping get that project
16 across the goal line.

17 Chairman, you had requested that we do a comp
18 plan update at the December meeting, so we'll
19 briefly go through that at the December meeting.
20 The only other question, you don't have to make a
21 decision today, but at least at the December
22 meeting, but on what our schedule looks like for
23 next year, so what days. So...

24 VICE CHAIR BARAKAT: Yeah.

25 MS. KOPELOUSOS: I'll leave that with y'all.

1 VICE CHAIR BARAKAT: I know -- yeah, we've had
2 some discussion in terms of shifting the meetings
3 from Wednesdays to Thursdays, and I welcome if we
4 can have that discussion now. For my work
5 schedule, it's probably --

6 MS. KOPELOUSOS: We threw out Fridays, as
7 well.

8 VICE CHAIR BARAKAT: Threw out Fridays, as
9 well. We don't have to have that discussion at the
10 moment. We can obviously -- but I will -- that
11 will be my offer for Board members to consider
12 between now and December whether a Thursday or a
13 Friday would be possible, and which one would be
14 preferable, and we can -- we can hash that out in
15 more detail at the -- at the next meeting.

16 MS. ZIEGLER: Can I just -- for a point of
17 clarification, do we need to have a determination
18 and accept a schedule by the December meeting,
19 or --

20 VICE CHAIR BARAKAT: That's a good question.

21 MS. KOPELOUSOS: We can do it at the December
22 meeting. All we want to do is make sure we do the
23 advertisement --

24 MS. ZIEGLER: Okay. All right.

25 MS. KOPELOUSOS: -- for January and the year.

1 MS. ZIEGLER: Thank you.

2 VICE CHAIR BARAKAT: Good. Thank you,
3 Stephanie. Thank you for the report. And
4 obviously, yeah, the District's condolences. I
5 think I feel -- I'll speak on behalf of the Board
6 extending our condolences to the loss of those
7 former members of the District, and, obviously,
8 everybody -- this is a big family. All current and
9 retired employees and their families, so we're
10 all -- we're all -- we all wish them the best and
11 may their memories be a blessing. So thank you --
12 thank you, Stephanie.

13 We will now move on to item -- Agenda Item
14 No. -- general business, Agenda Item No. 8. 8.1,
15 to approve Contract No. C006566, the agreement with
16 Halff Associates, Inc., for professional
17 engineering services for the District's master
18 drainage model update in the amount of \$2,162,925.
19 We will hear to expand on this agenda item at
20 greater length, our -- Katherine Luetzow, the
21 District's planning and engineering manager.
22 Katherine, please.

23 MS. LUETZOW: Good morning. Well, this one is
24 a near and dear to my drainage-nerd heart.

25 MS. KOPELOUSOS: Wait a minute. Before you --

1 how long have you been trying to get this done?

2 MS. LUETZOW: Oh, Lord, since I started at the
3 District. So it has been a work of love, but we
4 had to do a lot of steps to get it to this point.
5 So, yes, as the Board is aware, the District is
6 responsible for our master drainage system. As
7 part of that responsibility, we have to maintain
8 and continuously update our master drainage model.
9 So it's a hydraulic and hydrologic drainage model
10 that provides us detailed information about our
11 canals, flows, elevations of stages for design,
12 storms, things of that nature.

13 This project is to take our model and convert
14 it from an obsolete software system into current
15 industry standard software and update it to current
16 to reflect all the development that has occurred
17 since our last development -- our last update.

18 And we are doing this not only for all the
19 detailed areas within the District, but updating
20 offsite tributary in to us. So this is a very
21 large effort. At the end of this project, we will
22 have a very powerful tool. Not only will it give
23 us updated information about our canals, so updated
24 flows, stages. We'll have revised floodplain maps.
25 We can also use this for emergency management,

1 resiliency, and planning initiatives throughout the
2 District.

3 So back in March, we released a LOI for
4 professional engineering services for this project.
5 We received six letters of interest. This is a
6 very technical project. We need engineers that
7 have experience doing large-scale flood modeling.
8 And so we were evaluating these terms on that
9 experience, their expertise in this area. We
10 short-listed three firms based on those
11 qualifications, and then had them do presentations
12 and a question-and-answer session.

13 It was a close selection, but we ended up
14 selecting Halff Associates as our most qualified
15 bidder. And just so you're aware, Halff has done a
16 lot of work for our neighboring Orange and Osceola
17 communities, so they bring that expertise and
18 knowledge to help us with those tributary areas.
19 This will be a multi-year project, so we are
20 expecting anticipated completion in fiscal year
21 2026.

22 The current request, as mentioned, was for the
23 full contract amount of the \$2,162,925, but it will
24 be split, so we are doing 1.5 million for fiscal
25 2025, the remainder of the balance will be for

1 fiscal 2026 contingent on budgetary funding
2 obviously. And with that, are there any questions?

3 VICE CHAIR BARAKAT: Any questions from the --
4 from the Board? I guess, if you could maybe --
5 could you specify when the last of these reports
6 was done?

7 MS. LUETZOW: So the last full update was
8 2014. Since then we've been doing large areas more
9 detailed, but the full update was 2014, so it is
10 overdue. And part of that was there was an issue
11 with our gates. So our gates are unique, and they
12 are very calculative intensive because of how they
13 need to be calculated. And so trying to find a
14 software that could handle them but was still
15 accepted by FEMA was a challenge until recently
16 when more softwares were available and accepted,
17 so...

18 VICE CHAIR BARAKAT: Okay. And, like,
19 ultimately, down the road, where do you see the
20 goal for this? Where do you think the ultimate --
21 what do you think we're going to see from this
22 report, and where do you see it going from there?

23 MS. LUETZOW: So from this, we will have
24 updated information. So we are running multiple
25 scenarios, and we are running -- as you're aware,

1 Florida continues to get more storms, more rainfall
2 with those storms, so we're running up to a 20-year
3 storm -- or 20-inch storm event, which I think is
4 like a thousand-year storm. So that we're aware of
5 what does that look like, and that's where it
6 starts -- it starts ties with emergency management
7 of do we start to see levies or any issues in our
8 system so that we can start to identify and
9 potentially address beforehand any potential
10 issues.

11 VICE CHAIR BARAKAT: Great.

12 MS. LUETZOW: It's just a really powerful
13 tool.

14 VICE CHAIR BARAKAT: Sure. Obviously, very --
15 very timely for a lot of reasons, but I'll leave
16 that to discussion. But, Katherine, thank you for
17 that. I would like to open the floor for the Board
18 for discussion or questions you may have.

19 MR. PERI: Yeah, I do have a question. We had
20 in -- I think 2005 or 2006, we had the eye of three
21 hurricanes pass over, first time in modern history
22 that that happened with Charley, I guess, with
23 Jeanne and Frances. I don't remember for sure, but
24 did we get flooding at that point?

25 MS. LUETZOW: So we did not. We've been very

1 fortunate. Our master drainage system and how it
2 was designed is really amazing when you start
3 looking into it. So we were very fortunate, but
4 what we did have was Osceola County downstream --

5 MR. PERI: Yes.

6 MS. LUETZOW: -- backed up to us --

7 MR. PERI: Oh, okay.

8 MS. LUETZOW: And so we have had that before
9 where our southernmost structure --

10 MR. PERI: That was going to be my second
11 question.

12 MS. LUETZOW: Cannot pitch --

13 MR. PERI: Yeah, because others may not do the
14 planning quite as well.

15 MS. LUETZOW: Yes. Yeah.

16 MR. PERI: Okay. Excellent.

17 VICE CHAIR BARAKAT: I'm sorry. Wait. Could
18 you clarify that? I'm not sure I followed.
19 Osceola, what would happen?

20 MS. LUETZOW: So the water downstream of our
21 southernmost structure was basically at the
22 upstream level, which means you can't flow. So
23 since then, Osceola County, the water management
24 district, have done significant work, so with the
25 recent storms, it has not been an issue. But that

1 was a wake-up call to starting coordination with
2 them and revamping some of these efforts to make
3 sure we get this model effort really going.

4 VICE CHAIR BARAKAT: Great.

5 MR. AUNGST: Mr. Chair, I just wanted to say
6 thank you for your labor of love, and it's very
7 much appreciated. And I wanted to just understand
8 a little bit more, but my understanding is not just
9 storms that impact us but how others' drainage
10 system flows into ours, which we are -- like you
11 said, we have a tributary, and then we collect a
12 lot from others.

13 So I'm guessing this information will be
14 useful not just for us but for our partners in
15 surrounding jurisdictions, and maybe if you could
16 describe a little bit about how we interact with
17 them and how this might be helpful to plan just
18 regionally and not just -- not just for us.

19 MS. LUETZOW: Sure. So part of the scenarios
20 we're doing is we have the information of what was
21 flowing in to us at our conception in 1966. All
22 those studies of that tributary area. We are going
23 to run that versus today as one of these analysis
24 to see what does that off-site do to our system, so
25 that way we can identify that.

1 We are also, to your point, grabbing the
2 immediately adjacent areas from off-site and doing
3 some detailed modeling so that way we can
4 coordinate with the counties and really nail down
5 as we connect what that looks like.

6 MR. AUNGST: Excellent.

7 MS. LUETZOW: So that would be a lot of
8 coordination with the counties.

9 MR. PERI: Good.

10 VICE CHAIR BARAKAT: Okay. Well, look, I
11 mean, I'll -- okay. I would just comment -- I
12 mean, this is -- before this District -- I mean,
13 everybody here knows, but, you know, before this
14 District was anything else, it was a drainage
15 district. This is a unique -- you know, our system
16 of canals -- how many square miles is it,
17 Katherine? Is it 30 --

18 MS. LUETZOW: So we're about 34. I think at
19 one point our highest, we were about 44 square
20 miles, but we got rid of some areas since then,
21 but, yeah...

22 VICE CHAIR BARAKAT: Yeah. I mean, this is a
23 significant -- it's a significant public resource,
24 it's a significant public trust. It's not -- it's
25 not really public facing like so much of the rest

1 of the work we do is, but it's, I think, one of the
2 key trusts that has been placed under our
3 responsibility, and well overdue, you know, to get
4 an update on this so that we can make sure we're
5 upholding our responsibility effectively.

6 So I appreciate -- this is, other than maybe
7 the World Drive project, one of the things I've had
8 the most discussions on with you and members of our
9 staff since joining the Board, and I'm glad to see
10 this moving forward, so thank you.

11 With that, is there a motion to approve Agenda
12 Item 8.1?

13 MR. PERI: So moved.

14 MS. ZIEGLER: Second.

15 VICE CHAIR BARAKAT: Second. All those in
16 favor, say aye.

17 THE BOARD: Aye.

18 VICE CHAIR BARAKAT: Any opposed? Hearing
19 none, let the record reflect that the motion passes
20 unanimously. Katherine, thank you.

21 We will move on to Agenda Item 8.2. Under
22 Agenda Item 8.2, the District fire department seeks
23 to approve Contract No. C006489 with Motorola
24 Solutions, Inc., to provide annual maintenance for
25 the Astro P25 radio system in the amount of

1 \$537,139.17. And today we are joined by Deputy
2 Chief and Fire Marshal Joel Edwards to brief us on
3 Agenda Item 8.2.

4 DEPUTY CHIEF EDWARDS: Thank you and good
5 morning.

6 VICE CHAIR BARAKAT: Good morning.

7 DEPUTY CHIEF EDWARDS: The District owns and
8 operates a public safety radio system. It's got
9 between 4- and 500 actual users on the system over
10 various departments, including, obviously, the fire
11 department, building and safety, and the garage.
12 And I think also RCES has some users on the system,
13 as well.

14 With the new procurement policies of the
15 District, the annual service fee that we -- that
16 we're assessed is now over 500, and so we are
17 bringing this to the Board. It is an annual
18 maintenance agreement. It covers all of the pieces
19 and parts of the system, any kind of maintenance
20 and software upgrades. It does not include things
21 like the radio, so those are considered
22 consumables. But should something break, should we
23 have a fiber cut or something like that, Motorola
24 provides that immediate service for repair.

25 And that is -- that is the information I have

1 for you. If you have any questions, I'd love to
2 answer them.

3 VICE CHAIR BARAKAT: Great. Any -- any
4 questions from the Board?

5 MR. PERI: Yes. Is that a cellular system?

6 DEPUTY CHIEF EDWARDS: It is not. It is a
7 800-megahertz UHF trunk.

8 MR. PERI: Excellent. Okay. So you don't --
9 it's not based on towers all throughout. You have
10 a few antenna --

11 DEPUTY CHIEF EDWARDS: Correct.

12 MR. PERI: -- scattered around.

13 DEPUTY CHIEF EDWARDS: Yes. We have one
14 master site out at Hartzog Road, and then there are
15 feeder antennas throughout the property that are
16 linked through either microwave or through fiber.

17 MR. PERI: Okay. Does that interconnect at
18 all with any other municipalities or --

19 DEPUTY CHIEF EDWARDS: Yes, and thank you for
20 bringing that up. Actually, that's a good point.
21 We actually have entered into a roaming agreement
22 with Orange County. So Orange County is able to
23 roam on our system, and we're able to roam on
24 Orange County's system. That includes not only the
25 fire department but also law enforcement.

1 So when we entered into that roaming
2 agreement, it was a really important step for
3 getting law enforcement to also have excellent
4 coverage in all buildings out here.

5 MR. PERI: Excellent. Thank you.

6 VICE CHAIR BARAKAT: Great. Does that extend
7 to Osceola County, and, if not...

8 DEPUTY CHIEF EDWARDS: We -- we do not have an
9 agreement with them at this time. That hasn't been
10 something that they're a part of. Orange County
11 has a very, very large system. I think it
12 encompasses like Apopka and the City of Orlando,
13 and so we're part of that agreement.

14 VICE CHAIR BARAKAT: Well, that makes sense.
15 Well, good. Any -- well, and I'm glad Supervisor
16 Peri is here to ask -- I know this is an area of
17 particular interest to you, so...

18 MR. PERI: Yeah. I'm very interested in
19 anything that has to do with disasters, disaster
20 recovery, and -- because we just have a level of
21 exposure here with the iconic attractions, and the
22 number of people coming from all over the world and
23 the rest, that our ability to deal with disasters,
24 even if they're just small ones, is absolutely
25 critical.

1 VICE CHAIR BARAKAT: Well said. So Deputy
2 Chief, I guess -- and it's a very simple question.
3 Are you satisfied that this is the system that's
4 the most effective for the most reasonable cost to
5 the District?

6 DEPUTY CHIEF EDWARDS: I do think it is.
7 We've had very good response from Motorola. We've
8 had a very long relationship with them. We are
9 going to be coming back to you with some -- some
10 upgrades to the system that need to happen. This
11 system was installed in '96, I think. Chief, about
12 '96?

13 CHIEF FERRARI: This system is only eight --
14 April 28, of 2018.

15 MS. HIGGINBOTHAM: What time?

16 DEPUTY CHIEF EDWARDS: So we've got some end
17 of life happening --

18 MS. ZIEGLER: That's passion.

19 VICE CHAIR BARAKAT: The Chief knows. I love
20 it.

21 DEPUTY CHIEF EDWARDS: -- to keep it up to
22 date, some things coming your way that we'll --
23 we'll share with you, but, yes, we do think it's a
24 great system.

25 VICE CHAIR BARAKAT: Okay. Very good. With

1 that, thank you, Deputy Chief. No more questions.

2 Is there a motion to approve Agenda Item 8.2?

3 MS. ZIEGLER: Move to approve item -- Agenda
4 Item 8.2.

5 VICE CHAIR BARAKAT: Is there a second?

6 MR. AUNGST: Second.

7 VICE CHAIR BARAKAT: Second. All those in
8 favor, say aye.

9 THE BOARD: Aye.

10 VICE CHAIR BARAKAT: Any opposed? Hearing
11 none, let the record reflect the motion passes
12 unanimately. Thank you.

13 Now, Agenda Item 8.3. As you all know, the
14 World Drive North Phase III project has been making
15 steady progress. Craig Sandt, our -- was that --
16 you like that one, Craig?

17 MR. SANDT: I like that.

18 VICE CHAIR BARAKAT: I would say so.

19 MR. SANDT: Slow and steady.

20 VICE CHAIR BARAKAT: Slow and steady.

21 MR. SANDT: Actually, our slow is a lot faster
22 than normal slow, so...

23 VICE CHAIR BARAKAT: That's right. Craig
24 Sandt, construction manager, will give you an
25 update -- will give us an update on the project in

1 both Agenda Items 8.3 and 8.4. Under Agenda Item
2 8.3, the District seeks the approval of Contract
3 No. C006106 World Drive North Phase III for
4 construction management and engineering inspection
5 services with Consor Engineers, LLC, for
6 \$2,238,318.27 plus a 10-percent contingency and
7 \$142,261.02 for reimbursable expenses for a total
8 of \$2,604,411.12. Craig, will you go over 8.3 with
9 us?

10 MR. SANDT: Thank you. Thank you, Mr. Vice
11 Chair. Good morning. Good morning, fellow members
12 of the Board. This item and the next item kind of
13 obviously go together because they represent the
14 World Drive North Phase III construction effort.

15 The first one, as you said, is for the
16 construction -- construction inspection --
17 engineering and inspection services. CM services
18 also for the project, too. First, I just want to
19 kind of give you guys a little overview and define
20 and delineate Phase I versus Phase II of the World
21 Drive North Phase III construction project. So
22 this -- it gets a little complicated, but we're
23 going to -- we're going to simple-ize this real --
24 real easy.

25 VICE CHAIR BARAKAT: Buckle up.

1 MR. SANDT: So as you can see on the exhibit,
2 there's three roundabouts, and this is -- this is
3 the final configuration of the World Drive North
4 Phase III project. So the middle roundabout just
5 to the north, which is to the right of the middle
6 roundabout, everything that way is -- is Phase II
7 of the Phase III project. And everything to the
8 left of that roundabout underground represents the
9 World Drive North Phase III Phase I project.

10 So it's a little convoluted, but just to give
11 you an update where we are right now with Phase I.
12 We had three critical phasings of the project to
13 the temporary chilled water plants, which, proud to
14 say, they've all been installed: one at the Pirates
15 location, one at the Grand Floridian, and one at
16 the Polynesian. Probably looking at about,
17 hopefully, two weeks out, and then we'll start to
18 remove the first one of those temporary plants
19 followed in February by the Grand Floridian, and
20 then a month or so later the Polynesian will come
21 offline.

22 We've replaced the gas fiberglass lines in
23 that area, which were brittle, to kind of say the
24 least. So that's completely done in the critical
25 phasing, and we have electrical 12kV that's being

1 replaced as we speak. Glad to say we are about --
2 about 65 to 70 percent complete with all the
3 utilities within the Phase I corridor of the
4 Phase III project.

5 VICE CHAIR BARAKAT: Great.

6 MR. SANDT: So, now, what constitutes Phase II
7 of the World Drive North Phase III project. Again,
8 it's everything underground north of the middle
9 roundabout all the way to the end of the project.
10 Everything underground in utilities, that is
11 included in the World Drive North Phase II project.

12 Also, the bridge. There's a bridge up by the
13 canal just north or to the right of roundabout
14 three. The permanent roadway all the way through
15 the corridor is in the World Drive North Phase II
16 project. Seven Seas tie in, the relocation. As
17 you can see, the roundabout -- the south
18 roundabout, Seven Seas kind of gets relocated to
19 the south, that will be completed in the World
20 Drive North Phase II -- I mean, World Drive North
21 Phase III, Phase II. See, I even mess it up.

22 All the street lighting and all the signage
23 and icing on the cake is all in Phase II of the
24 World Drive North Phase III project.

25 So with that being said, this first one of the

1 C006106 contract with Consor Engineering is we're
2 seeking approval for the add addition phase, which
3 is the Phase II of World Drive North Phase III
4 project. With this first request of 8.3, we're
5 just asking for your approval to add the add
6 addition phase onto the said contract.

7 Any questions?

8 VICE CHAIR BARAKAT: Very -- could you talk
9 about estimated timeline?

10 MR. SANDT: Estimated timeline, we're looking
11 at 2027 to complete the construction project, too.
12 I believe we're about middle of the year,
13 summertime, 2027, but that will also be
14 landscaping. We'll have to do a landscaping
15 project which we'll probably come to the Board to
16 design it at the end of this fiscal year, too. So
17 we're a little ways out, so...

18 VICE CHAIR BARAKAT: Okay.

19 MR. SANDT: Got a good bit of work to do.

20 VICE CHAIR BARAKAT: In terms of difficulty,
21 would you compare -- which would you say is more
22 difficult, the Phase II of Phase III project or
23 Phase III of the Phase II project? No, I'm --

24 MR. SANDT: I can answer that. Obviously,
25 what we're doing right now --

1 MS. KOPELOUSOS: He has been so excited to
2 talk about this, I can't even tell you. We started
3 at 7:30 this morning.

4 MR. SANDT: I practice every night. You know,
5 Phase I of the Phase III, Phase II of the
6 Phase III, so...

7 VICE CHAIR BARAKAT: I mean, but, Craig, I
8 just -- I make that comment just to highlight -- I
9 mean, your fluency on what is an incredibly
10 complicated project is amazing. I mean, the level
11 of detail, the level of knowledge. Thank you,
12 thank your team. You're all the way deep into the
13 weeds and in the dirt and all of the rest of the --
14 and all the phases, and I can't thank you enough.
15 So thank you for that. I'm glad we have you on the
16 team.

17 With that, are any -- I'll open the floor to
18 discussion from other members. If not, if there's
19 no discussion, I will entertain a motion to approve
20 Agenda Item 8.3.

21 MS. ZIEGLER: So moved.

22 MR. AUNGST: Second.

23 VICE CHAIR BARAKAT: Moved and seconded. All
24 those in favor, say aye.

25 THE BOARD: Aye.

1 VICE CHAIR BARAKAT: Any opposed? Hearing
2 none, let the record reflect the motion passes
3 unanimously.

4 Very good. On to Agenda Item 8.4. The
5 District seeks to approve Phase II of the Contract
6 No. C006110 World Drive North, Phase III project
7 including add alternates with Southland
8 Construction in the amount of -- it's a bigger
9 number, \$43,398,746.60 plus 10-percent contingency
10 for a total of \$47,738,621.

11 Craig, will you go over 8.4 with us?

12 MR. SANDT: Yes. So this is now the
13 construction contract with Southland Construction.
14 This one -- and the contract is actually called
15 Phase II, so this is true Phase II construction
16 contract of the World Drive North Phase III
17 project.

18 MS. KOPELOUSOS: Oh, boy.

19 MR. SANDT: So we're flowing now. Again, the
20 exhibit, same exhibit --

21 MS. KOPELOUSOS: We're going to change the
22 names for the next board meeting.

23 MR. SANDT: Yeah. If you change it -- it's
24 going to throw me off if you change the name.

25 So with the exhibit, again, it's the same --

1 VICE CHAIR BARAKAT: Maybe like a code name,
2 you know. Not a letter. We have to get away from
3 the letters and the numbers. It's a little -- but
4 carry on.

5 MS. KOPELOUSOS: Project Get 'Er Done.

6 MR. SANDT: Yeah, pretty much. Yeah, it's
7 giving me gray hair. Have to color my hair, but
8 that's a whole other issue.

9 Anyways, so with the exhibit, it's the same
10 phasing that goes on through here. The most
11 critical part, obviously, of this project -- it's
12 all critical, but the hardest part is definitely
13 Phase I, which is the utilities within the first
14 roundabouts, and that's basically between the
15 Polynesian and the Grand Floridian, too.

16 Lots of -- it's 45-year-old plus utilities in
17 there. We have to build the new utilities and keep
18 the old ones active. We've had struggles with the
19 chiller plants, getting them active and getting
20 them running right. We've worked through all of
21 those.

22 Again, like Stephanie said, we supported
23 Project U. We've -- we kind of completed that work
24 this week to -- to help them get online with the
25 drainage system. Very complex project with the

1 tightest area we've ever been given to do a
2 project.

3 So Southland has been a greater partner,
4 Conсор has been a great partner, RCES, planning and
5 engineering. It's a team effort, really, when it
6 comes down to it. Everyone works well as a team.

7 So this -- the only thing kind of a little bit
8 different than anything added to what you said. So
9 this is actually going to add 689 days on to their
10 current contract, too, Southland's, too, which
11 would bring it to that 2000 -- I believe it's
12 June -- June 9th, I believe, 2027 date, too, for
13 the end of construction. But as you can see up
14 there, there's been a lot of changes just recently,
15 too. It's a little mess, but it's construction,
16 but you can see we've been clearing out the back in
17 the Phase II area, getting ready to really start to
18 pick up speed.

19 You know, people don't understand utilities
20 underneath the ground are some of the hardest
21 things we have to build, and once we get above
22 ground, no one sees them, no one cares about them,
23 but it's the icing on the cake.

24 But this one is -- this Board approval is to
25 approve Phase II of the construction contract of

1 the C006110 World Drive North, Phase III contract
2 to Southland Construction.

3 VICE CHAIR BARAKAT: Okay. And just remind
4 me, Southland -- I mean, as you said, they've been
5 involved in this project from the -- from the
6 beginning, right?

7 MR. SANDT: Day one, yes.

8 VICE CHAIR BARAKAT: Great. And they're about
9 as sophisticated an operator as it gets; fair to
10 say?

11 MR. SANDT: Yeah. They're very good partners
12 with us. We -- we built the whole Osceola and
13 Victory Way corridor interchange. Pretty much the
14 whole corridor with them, too, and there's nine
15 complex bridges on that project. They've been
16 working here on property even before I came.
17 They're very good partners to work with, too. And
18 they understand the complexities that it is, what
19 it takes to work on this property, which can be
20 challenging at times. You know, it's a 24/7
21 operation. We can't interrupt it, so...

22 VICE CHAIR BARAKAT: To that point, I mean,
23 regarding the specific project, I mean, are there
24 any -- what are the risks involved, you know, where
25 you can see where the costs might go up? What are

1 the particular challenges and risks with this?

2 MR. SANDT: The biggest risks are utilities.
3 You know, hopefully -- we've done painstaking work
4 ahead of this contract to even put it out to
5 identify the underground utilities that are in the
6 area, too. Again, we can't -- we have such tight
7 clearances between the new utilities and existing
8 utilities, too. We had to really take our time, do
9 our due diligence. Planning and engineering did a
10 great job of -- of doing soft digs out there to
11 identify the locations of these utilities so we can
12 find a corridor to thread the new utilities
13 through. That's the -- really the biggest
14 challenge of this project. And since, you know,
15 the roadway is easy, I hate to say it, to kind of
16 build, it's the utilities underground which is
17 challenging, too. And we're relying on
18 information --

19 MS. KOPELOUSOS: Chris, in other words, you're
20 the problem.

21 MR. SANDT: Yeah.

22 No, she -- her team -- her team has been
23 awesome and helpful, too. Whenever we have -- we
24 run into something we -- that wasn't identified
25 like that, we -- their team steps up and helps us.

1 It's like I said, it's a team effort. It has to be
2 a team effort. Without a team effort, this
3 project -- something as complex as this will never
4 get done.

5 So -- but, yeah, those are the biggest
6 challenges, the utilities, really. Everything
7 underground. You know, once we get into the
8 Phase II stuff, that's really -- it's not that
9 challenging of a construction. Bridges are -- that
10 bridge, it's not a complex bridge. It's easy to
11 build for the most part, unless we find unsuitable
12 soils, which, you know, Florida has a lot of
13 unsuitable soils --

14 VICE CHAIR BARAKAT: Sure.

15 MR. SANDT: -- but I believe we've accounted
16 for all that stuff.

17 So we have some more utility challenges to get
18 through or some critical areas with some jack and
19 bores. Those are always kind of a little
20 nerve-racking at times, too, but so far so good.
21 Knock on wood (indicating). So we've been through
22 them.

23 But, unfortunately, sometimes when you dig in
24 the ground you find something that no one knew was
25 there. So we just try to be safe and try not to

1 knock anybody out of service. That's the goal.

2 VICE CHAIR BARAKAT: Absolutely. And
3 you're -- and you're confident that, to a high
4 degree of certainty, the 10-percent contingency
5 will cover.

6 MR. SANDT: At this point. We've had some --
7 had some scares with that, too, but we also --
8 we've done a lot of the efforts in the project,
9 too, which we try to do to take a look at stuff
10 where we can do some cost savings.

11 I think with the chiller plants timing-wise
12 where it took us a little while to get up and
13 active with those chiller plants, hopefully, we're
14 able to shorten the duration of them being active,
15 which, in turn, will save us a good bit of money
16 here, too.

17 So, I mean, we still have some stuff to do,
18 but I think we're looking very, very, very good,
19 too. We pride ourselves in trying to give money
20 back into -- into Susan's pot of money, so...

21 VICE CHAIR BARAKAT: Great. Like to hear
22 that. We'll go ahead -- I mean, look, obviously,
23 it's abundantly clear from your presentation we've
24 made significant progress on the World Drive North
25 Phase III project. And it's looking like it's

1 going to be an even busier next year more for you,
2 your team, and the folks in planning and
3 engineering. So thank you for that, Craig.

4 Before we get to a vote, I will open the floor
5 to my fellow Board members, should they have any
6 questions or comments.

7 No? Okay. Hearing none, then I will
8 entertain a motion to approve Item 8.4.

9 MR. AUNGST: So moved.

10 MR. PERI: Second.

11 VICE CHAIR BARAKAT: Moved and seconded. All
12 those in favor, say aye.

13 THE BOARD: Aye.

14 VICE CHAIR BARAKAT: Any opposed?

15 Hearing none, let the record reflect that the
16 motion passes unanimously. Thank you, Craig.

17 We are now on to Agenda Item 8.5. It's the
18 last item under general business to cover today.
19 The District seeks approval of Contract No. C006619
20 for three years with Synagro South, LLC, to supply,
21 operate, and maintain a skid-mounted centrifuge
22 dewatering system in the amount of \$1,912,540.

23 Chris Ferraro, the director of Reedy Creek
24 Energy Services, will be presenting today.

25 Welcome, Chris.

1 MS. FERRARO: Good morning, Vice Chairman,
2 Board of supervisors, and District leaders. So we
3 do have a picture of this system that you described
4 so eloquently in your opening, Vice Chairman, but a
5 little bit of background on the why for this
6 project.

7 So today we are seeking a contract award as
8 you described for a vendor operated on-site bio
9 solids dewatering from a skid-mounted centrifuge
10 system at the District's water resource recovery
11 facility, more commonly or affectionately known as
12 the wastewater treatment plant.

13 So just a little bit of background on why this
14 service is required. So, as you're aware, the
15 District operates a permitted 20-million gallon per
16 day wastewater facility. We currently have an
17 average daily flow about 14 million gallons of
18 wastewater to that plant.

19 At the end of the wastewater treatment
20 process, we produce wastewater solids, or sludge --
21 I tell you, electric has much better names than
22 wastewater. We have sludge that is produced. That
23 sludge needs to be dewatered and thickened so that
24 it can be transported off-site to a compost
25 facility as part of the District's beneficial reuse

1 philosophy.

2 Prior to 2013, the District used belt filter
3 presses that are shown in this picture to dewater
4 that sludge material. Those presses were getting
5 to the end of their useful life in 2013. It was
6 one of the deciding factors why the District
7 entered into a partnership with the waste energy
8 facility that processed the District's biosolids
9 from 2013 to 2020.

10 That partnership ended in 2020 with the waste
11 energy facility. At that time, we need to make
12 provisions for some temporary dewatering of the
13 biosolids at the plant, and went out for a mobile
14 on-site skid-mounted centrifuge system that spins.
15 Instead of pressing the biosolids of the sludge, it
16 spins those materials, and the water comes out the
17 bottom, and you're left with a more solid substance
18 that can be loaded into a truck for hauling and
19 disposal.

20 The District does plan to construct a new
21 biosolids dewatering facility. That design is in
22 its final phases, but construction will take an
23 additional three years. So the contract in front
24 of the Board today will put this mobile system in
25 place to carry us until that new facility is

1 completed and commissioned.

2 So here is a picture of this operation today
3 at the wastewater plant. I believe some of our
4 Board members toured this recently with us. But
5 it's a mobile centrifuge. It dewateres the
6 biosolids material, comes up the conveyor belt, and
7 into the back of the truck, and then that truck is
8 used to transport those materials to off-site
9 compost.

10 So in August of this year, we went out to bid
11 for those services, and five bids were received.
12 You can see it was a nice selection of vendors that
13 came in and showed interest in the scope of work
14 for the District. So at this time we're
15 recommending bid award to Synagro South, who is our
16 low bidder.

17 So we're seeking Board approval today for
18 Contract C006619 with Synagro South, LLC, to
19 supply, operate, and maintain a skid-mounted
20 centrifuge system to process waste, sludge, and
21 produce dewatered biosolids and meet disposal
22 requirements for a three-year period, and we have
23 three optional one-year renewals following that
24 three-year original contract. The three-year
25 contract amount is for \$1,912,540. This is a

1 routine operating expense for the wastewater
2 utility, and we budgeted and recovered through
3 utility rates.

4 If you look at a full year for this service,
5 it's about just \$612,000 a year in fiscal '26 and
6 '27. And, as always, every time I'm here, I have
7 to tilt my hat to Tiffany and her team, very
8 successful bid. This is a savings to the District
9 over the services that are being provided to the
10 District today. Pretty significant operating
11 savings, so really appreciate the work of Tiffany's
12 team getting some great bids in for consideration.

13 That's the end of my presentation, unless
14 there are any questions.

15 VICE CHAIR BARAKAT: Great. Yeah, is sludge a
16 technical term, or is that just kind of a --

17 MS. FERRARO: Yes. I Googled it this morning.
18 Yes, it is a technical term.

19 VICE CHAIR BARAKAT: I love that.

20 MS. FERRARO: Jason will know more.

21 MR. HERRICK: Biosolids.

22 MS. FERRARO: Biosolids.

23 VICE CHAIR BARAKAT: Okay. One question I
24 had, I mean, so it sounds like the centrifuge type
25 of dewatering system is an alternative to, what did

1 you say, a pressing --

2 MS. FERRARO: Correct. And we're
3 contemplating another type of dewatering for the
4 permanent facility, which would use good
5 old-fashioned screw presses --

6 VICE CHAIR BARAKAT: Sure.

7 MS. FERRARO: -- where you insert the
8 biosolids on the top and using gravity and a good
9 old-fashioned screw, you'll get a more dewatered
10 product and, you know, with some thickening agents
11 that can be very low energy, very efficient,
12 low-maintenance system. The centrifuges are also
13 something to consider, but anything that spins like
14 that on a continuous basis represents typically
15 more maintenance and would need someone tending to
16 it on a regular basis. That is a manned -- even
17 the mobile station is manned continuously.

18 VICE CHAIR BARAKAT: So, I guess -- yeah, my
19 question, so in this instance, we chose to go with
20 the centrifuge system. Is that a function of --
21 because this is a mobile system, or --

22 MS. FERRARO: Correct. It's very portable,
23 correct.

24 VICE CHAIR BARAKAT: Great. That makes sense.
25 Well, I like that. I like your cost savings.

1 That's always -- that always brings a smile to my
2 face. We try to be good stewards of our taxpayers'
3 money.

4 So any -- any questions from my fellow Board
5 members? Okay. Well, Chris, look, I'll thank you.
6 And, by the way, I have to correct the record from
7 the last meeting. We had a contract bidder from
8 Waukesha County, which I mispronounced. And, you
9 know, during election night, I was eagerly awaiting
10 those votes from Waukesha County. So I would like
11 to apologize to the good people of Waukesha County
12 and thank them for their -- for their efforts, so
13 God bless them.

14 With that -- thank you, Chris. It's always
15 great to hear from you, as always.

16 Is there a motion to approve Agenda Item 8.5?

17 MS. ZIEGLER: Move approval of Agenda Item
18 8.5.

19 MR. AUNGST: Second.

20 VICE CHAIR BARAKAT: Motion and a second. All
21 those in favor, say aye.

22 THE BOARD: Aye.

23 VICE CHAIR BARAKAT: Any opposed?

24 Hearing none, let the record reflect the
25 motion passes unanimously. Thank you -- thank you,

1 Chris.

2 With that, we will move on to Agenda Item
3 No. 9, Other Business. Do we have questions,
4 comments, or other items of business from the
5 Board? Board members? Hearing none, I would
6 like -- and then in that case, I will make a motion
7 to adjourn the meeting. Is there a second?

8 MR. AUNGST: Yes, second.

9 VICE CHAIR BARAKAT: Okay. All those -- all
10 those in favor, say aye.

11 THE BOARD: Aye.

12 VICE CHAIR BARAKAT: Hearing none, let the
13 record reflect that I adjourn the November 2024 --
14 November 20th, 2024, meeting of the Central Florida
15 Tourism Oversight District board, adjourned at
16 about 11:30 a.m. Thank you-all, have a wonderful
17 Thanksgiving. We'll see you on December 18th at
18 our regularly scheduled time of 10:30. Happy
19 Thanksgiving, everybody.

20 (The meeting adjourned at 11:29 a.m.)

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C E R T I F I C A T E

STATE OF FLORIDA
COUNTY OF ORANGE

I, SANDRA D. BROWN, Florida Professional Reporter, certify that I was authorized to and did stenographically report the foregoing proceedings and that the transcript is a true and complete record of my stenographic notes.

Dated this 16th day of December, 2024.

Sandra D. Brown

SANDRA D. BROWN
FLORIDA PROFESSIONAL REPORTER

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