

**In The Matter Of:**  
*Central Florida Tourism Oversight District*

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*Board of Supervisors Meeting*  
*October 23, 2024*

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*Legal Realtime Reporting*  
*P.O Box 533082*  
*Orlando, Florida 32853- 3082*

CENTRAL FLORIDA TOURISM OVERSIGHT DISTRICT

BOARD OF SUPERVISORS MEETING

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LOCATION: Central Florida Tourism Oversight  
District  
1900 Hotel Plaza Boulevard  
Lake Buena Vista, Florida 32830

DATE TAKEN: October 23, 2024

TIME: 10:33 a.m. - 11:23 a.m.

REPORTED BY: SANDRA D. BROWN, FPR,  
Court Reporter and Notary Public  
State of Florida at Large

**PRESENT:**

**BOARD MEMBERS:** Charbel Barakat, Vice Chairman; Brian Aungst, Jr.; Bridget Ziegler

**SPEAKERS:** Pastor Finoy Johnson, IPC Orlando; Eddie Fernandez, CFTOD Operational Safety Consultant; Katherine Luetzow, Planning & Engineering Manager; Stephanie Kopelousos, District Administrator; Christine Ferraro, Director - RCES

**CFTOD STAFF:** Stephanie Kopelousos, District Administrator; Paula Hoisington, Deputy District Administrator of Administration; Roy Payne, Esquire, General Counsel; Eric Ferrari, Fire Chief; Alycia Mills, District Clerk, Executive Assistant; Tanya Naylor, Director of Security and Emergency Management; Ron Zupa, IT Service Delivery Manager; Samarth Thomas, Systems Administrator; Susan Higginbotham, Chief of Finance; Christine Ferraro, Director - RCES; Roger Smith, Deputy Fire Chief; Eddie Fernandez, CFTOD Operational Safety Consultant; Tiffany Kimball, Contracting Officer; Yenni Hernandez, Chief Information Officer; Katherine Luetzow, Planning & Engineering Manager; Matthew Oberly, External Affairs Director; Heidi Powell, Manager - Financial Reporting Analysis; Douglas Henley, Director of Facilities; Mary Balliet, Senior HR Generalist; Erin O'Donnell, Public Records Administrator; Ella Hickey, Building & Safety; Craig Sandt, Principal Construction Manager; Jason Herrick, Manager Gas Water & Wastewater; Holly Hagans, Security and Emergency Management Coordinator

## P R O C E E D I N G S

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2  
3 VICE CHAIR BARAKAT: Good morning, I call this  
4 meeting of the Central Florida Tourism Oversight  
5 District Board of Supervisors to order. Before we  
6 begin, I would like to introduce for our invocation  
7 Pastor Finoy Johnson, who will lead our invocation  
8 today. Pastor Finoy -- hopefully, I pronounced  
9 your name right -- was born in India, and has spent  
10 most of his life in the United States. He's a son  
11 of Pastor Johnson Zachariah and Sister Johnson who  
12 served the Church of God for 50 years.

13 Pastor Finoy completed his undergraduate  
14 studies and later earned a Masters in Theology and  
15 Biblical Studies. While living in Dallas, he was  
16 activity involved in the Dallas/Fort Worth Citywide  
17 Fellowship and Youth Fellowship, in addition to  
18 serving his local congregation.

19 In 2000, Pastor married Sister Suni, and they  
20 are blessed with three children: Alexander, Alyssa,  
21 and Andrew. The pastor and his wife -- they're  
22 entire family is involved in ministry where they do  
23 international missions and campus youth ministry.  
24 They've traveled to multiple countries with their  
25 international team leading biblical and medical

1 camps.

2 Pastor, would you please stand and lead us in  
3 prayer?

4 PASTOR JOHNSON: Good morning, it is a  
5 wonderful privilege for me to be here this morning.  
6 I appreciate the opportunity on behalf of IPC  
7 Orlando, where I serve as associate pastor, on  
8 behalf of our senior pastor, who is actually  
9 traveling on a mission opportunity, and the Board  
10 and the members, I extend our prayers of blessing  
11 to this body and to all the work that you do.

12 I just wanted to share a brief thought and  
13 lead us into prayer. One of the characters in the  
14 Bible that most people refer to is David. He's  
15 known for his musical abilities, being a good  
16 shepherd, but also as one who slayed the giant.  
17 But in the New Testament, when they talk about  
18 David, it says, David served the purpose of God in  
19 his generation.

20 I pray as his body that they would have that  
21 same mentality and mindset, that whatever God has  
22 fulfilled or asked for this body, to fulfill the  
23 purpose that we can serve the generation. And  
24 David did so by setting up the next generation for  
25 success, as well, and I pray that this body has the

1 wisdom to do that.

2 Let's pray. Almighty Holy Living God, through  
3 your only begotten Son, Jesus Christ, we come  
4 before your throne and call you Father. Thank you  
5 for the bountiful blessings you showered upon us.  
6 I pray that your wisdom, your guidance, your  
7 discernment is entrusted to this body as many  
8 decisions will be made in the coming days and  
9 weeks.

10 I pray that your favor will be upon every  
11 member and every decision that is made in the fear  
12 of God and for the welfare of the people. I pray  
13 that your presence would guide each member and  
14 their families. I pray that each of us may be  
15 faithful stewards of every responsibility and  
16 opportunity that has been relegated to us.

17 May our words and actions honor our creator,  
18 Lord Jesus Christ. Our Heavenly Father, we also,  
19 at this time, bless our state, our neighbors,  
20 especially those who have been impacted by the  
21 calamities. Lord Jesus, we pray that your hand  
22 will be upon our nation in these critical times.

23 The Lord bless you and keep you. May the Lord  
24 make his face shine upon you and be gracious to  
25 you. The Lord lift up his countenance upon you and

1 give you peace. In the name of our Lord and  
2 Savior, Jesus Christ, we pray, amen.

3 VICE CHAIR BARAKAT: Amen. Thank you, Pastor.

4 PASTOR JOHNSON: Thank you.

5 VICE CHAIR BARAKAT: With that, please rise  
6 and join me in the pledge of appliance.

7 ATTENDEES: I pledge allegiance to the flag of  
8 the United States of America, and to the Republic,  
9 for which it stands, one nation, under God,  
10 indivisible, with liberty and justice for all.

11 VICE CHAIR BARAKAT: Thank you. And, you  
12 know, with that -- I guess I didn't really greet  
13 everybody properly, but it's good to be back.  
14 Yeah, nothing -- not like anything too exciting  
15 went on in the last month, so it's been a very  
16 quiet period of time. Hopefully, now that we're  
17 through the budget season, through hurricane  
18 season, we'll -- looking forward to getting --  
19 looking forward and being, you know, productive and  
20 forward looking, and hopefully getting back to a  
21 little bit of normalcy.

22 And along those lines, before we get to our  
23 safety minute, I did want to pause and reflect for  
24 a moment on the devastating impact of our region --  
25 on our region of two powerful storms: Hurricane

1 Helene and Hurricane Milton. It was an  
2 unprecedented one, two punch of flood and wind  
3 damage that impacted the state from the Gulf to the  
4 Atlantic and our District in between.

5 I wanted to take a moment to thank -- sorry,  
6 thank our District team members who manned our  
7 Emergency Operation Center, and those who responded  
8 after the storms to ensure that the District  
9 returned to normal operations swiftly and safely.  
10 You are the best of the best in public service  
11 today, and I'm proud to work with all of you.

12 I'd also like to thank all of those who live  
13 and work in the District, who showed up under very  
14 stressful circumstances, and helped so many  
15 visitors navigate the storms' uncertainty and  
16 safety and security. And I would add myself and my  
17 family among them.

18 For some of our guests, a hurricane just  
19 happened to land during the first and possibly only  
20 time they'd ever visit Walt Disney World. And so  
21 when you think about that, a swift return to normal  
22 operations help make sure that those folks from --  
23 who came from all around the world, I spoke to  
24 folks from France, from Germany, and elsewhere,  
25 experience a trip of a lifetime with minimal



1 disruption and full safety. So everyone here can  
2 take great pride in that.

3 I'd like to give a few specific shout-outs.  
4 So, yeah, as I said, my family and I, including a  
5 newborn, were fortunate to ride out the storm  
6 alongside many District employees at the Wyndham  
7 Lake Buena Vista next door. And along those lines,  
8 I'd like to thank Mr. Jay Leonard, the general  
9 manager of the Wyndham, for hosting me and my  
10 family and so many -- and dozens of District  
11 personnel.

12 I think everyone here knows Jay. He's a  
13 regular presence at our meetings. Someone  
14 introduced him to me as the mayor of Walt Disney  
15 World, and as best as I can tell, he's earned that  
16 title better than just about anyone else. Jay  
17 seemed to know -- I've never gotten to see him in  
18 his element like that before. He seemed to know  
19 all his guests personally and made sure their needs  
20 were attended to.

21 He told me Milton was his 17th storm at the  
22 hotel, and it showed. He and his team are a  
23 well-oiled machine, and they managed to turn what  
24 could have been a very stressful experience for a  
25 lot of guests into a positive one. In particular,

1 I have a seven year old and a five year old already  
2 asking when they -- when they can come back. So  
3 big thanks to Jay and his team at the Wyndham  
4 for -- for their support.

5 Secondly, as I was leaving the hotel to return  
6 home the day after the storm, I happened to run  
7 into Joey Rodriguez. I know Joey can't be here  
8 today, but he's, of course, our District Manager of  
9 Building and Safety. Joey gave me the good news  
10 that there were no -- there was no significant  
11 storm damage related to any structures within the  
12 District. Not every city or county in Florida can  
13 say the same.

14 I think that is a testament, at least in part,  
15 to the foresight and resiliency of the Epcot  
16 building code and the efforts of Eddie. His recent  
17 predecessors, Mike Rickabaugh, Jerry Wooldridge,  
18 and their entire department, as well as the quality  
19 and -- of construction and maintenance performed by  
20 the Walt Disney World team and other businesses  
21 operating the District. So I think it's worth  
22 recognizing that.

23 We are a best-in-class environment from top to  
24 bottom, and it's from -- part from the District,  
25 but it's also from all the folks, and, obviously,

1           Disney -- the Disney folks deserving a big part of  
2           that credit, as well. So I just salute all of you,  
3           and please keep up the good work, and thank  
4           you-all.

5                     Finally, Stephanie, I'll just briefly say that  
6           I'm grateful for your calm and experienced presence  
7           at the helm of this operation, and thank you for  
8           steering the ship.

9                     To all of those who the recent hurricanes have  
10          impacted, I hope you will please consider seeking  
11          out disaster assistance from the local, state, and  
12          federal agencies to ensure you and the  
13          communities -- and our communities can recover  
14          quickly, and our thoughts and prayers here at the  
15          District are with you.

16                    So with that, we will hear from Eddie  
17          Fernandez, who will present our safety minute.

18                    MR. FERNANDEZ: Thank you, Mr. Vice Chair,  
19          members of the Board, and to all of our guests and  
20          visitors, we like to cover some safety elements  
21          before every board meeting for your protection.

22                    We want everyone to know that in the event of  
23          an evacuation, there are two exits. You can use  
24          the ones to the right, and those will lead you to  
25          the front of the building where you came in this

1 morning. But if you exit through these on the  
2 left, these double doors on the left, that will  
3 take you to an exit at the rear of the building.

4 We ask everybody to make their way to the  
5 front and to the ends of the parking lot where our  
6 employees will be, and they will ask you to stay  
7 there until emergency services responds and tells  
8 us that we have the all clear to come back in the  
9 building.

10 In the event we need first-aid or AED, both of  
11 those are available at the security desk up front,  
12 and we will grab those if necessary.

13 To add to your message, Mr. Vice Chair, just a  
14 moment ago, in light of the recent hurricanes that  
15 impacted Florida, this month's safety tip, we want  
16 to underscore the importance of emergency  
17 preparedness. And although it's not possible to  
18 avoid the damage that hurricanes bring, we do have  
19 advanced notice that they're on their way to give  
20 us the opportunity to prepare as best that we can.

21 However, having this advanced notice  
22 doesn't -- isn't always the case for other types of  
23 emergencies: tornadoes, national emergencies, job  
24 loss, sudden illness, fires, and a various -- a  
25 variety of other unforeseen circumstances can

1 create significant challenges if we don't prepare  
2 properly.

3 As you'll hear from District Administrator,  
4 Stephanie Kopelousos, in a moment, the District's  
5 ability to formidability respond to Hurricane  
6 Milton is attributable to the planning and efforts  
7 of our employees and our leadership, our leadership  
8 team. We are especially grateful to District  
9 emergency manager, Tanya Naylor, and her team for  
10 their hard work. They expertly managed a multitude  
11 of tasks in preparedness and response efforts, and  
12 the results speak for themselves. Thank you,  
13 Tanya, and to all of our employees for their hard  
14 work.

15 Since no one ever knows when the next  
16 emergency is going to take place, we strongly  
17 encourage everyone to take the necessary time to  
18 regularly build, test, and refresh your emergency  
19 plans and supplies. The State of Florida  
20 government website offers an excellent selection of  
21 online resources to help anyone get started. We're  
22 hopeful that everyone who was impacted by Hurricane  
23 Milton is recovering as quickly as possible and is  
24 back to some sense of normalcy right before we head  
25 into the holiday season. Thank you very much for

1 your time, enjoy the meeting.

2 VICE CHAIR BARAKAT: Thank you, Eddie. Our  
3 next -- our next item is the public comment period.  
4 A general reminder this is a time for public  
5 comments, not a question-and-answer period for the  
6 Board. It's important for us to receive public  
7 comments to enact the will of the people of  
8 Florida. If you have -- if you wish to make a  
9 public comment, please state your name and address  
10 before addressing the Board. Now, I don't have any  
11 cards in front of me. Should I take that --

12 MS. KOPELOUSOS: No public comment.

13 VICE CHAIR BARAKAT: No public comment. All  
14 right. In that case, no one has signed up for  
15 public comment, so we will move on to the consent  
16 agenda items.

17 Today's consent agenda, that's item No. 6 on  
18 the agenda. Today's consent agenda has six items.  
19 Items 6.1, 6.2, and 6.3 cover the approval of the  
20 meeting minutes from the August 28th,  
21 September 11th, and September 25th meetings,  
22 respectfully. Item No. 6.4 seeks the approval of a  
23 non-exclusive temporary easement with a permanent  
24 easement with Peoples Gas System, Inc, a/k/a TECO.  
25 Thanks, TECO, for getting my lights on this week,

1 by the way.

2 Item No. 6.5 covers the approval of a  
3 non-exclusive permanent easement with Summit  
4 Broadband, Inc., and item No. 6.6 covers the  
5 approval of the release of interest in the  
6 greenways and easements of the Lake Marion Preserve  
7 Property, Tract C, Poinciana Neighborhood 1 West,  
8 Village 7 Plats.

9 Finally, 6.7 -- item 6.7 on the agenda  
10 includes the 2023 District engineer's annual  
11 report, and the companion 2024 water control --  
12 control structure inspection report.

13 I did think it would be appropriate and  
14 helpful for Katherine, the District's manager of  
15 planning and engineering, to comment on agenda item  
16 6.6, which include -- involves the District's  
17 participation and effort by Polk County and the  
18 nature conservancy.

19 MS. LUETZOW: Good morning.

20 VICE CHAIR BARAKAT: Good morning.

21 MS. LUETZOW: So as the Board may be aware,  
22 the District owns a two acre parcel of land in Polk  
23 County. This was previously purchased as part of  
24 our permitting for a prior roadway capital  
25 improvement project many years ago, and it's for

1 threatened and endangered species, primarily sand  
2 skinks at the time.

3 When the District purchased this property,  
4 because of the way the area was platted, we had  
5 interest in an adjacent property and common areas.  
6 This adjacent property is about 600 acres of land  
7 that was recently purchased by Polk County, and so  
8 Polk County reached out to District staff with a  
9 request for the District to release our interest in  
10 these common areas on this adjacent parcel.

11 And that is because Polk County and the nature  
12 conservancy are working together to do conservation  
13 over this area because, like our parcel, it has  
14 scrub habit, which is vital for certain species,  
15 including the Florida scrub-jay and sand skinks,  
16 its vital habitat.

17 And so District staff reviewed this request,  
18 and because it helps bolster our mitigation, which  
19 is right next door by providing a larger area of  
20 conservation, we are recommending to the Board that  
21 the District release this so that that effort can  
22 continue forward.

23 VICE CHAIR BARAKAT: Very good. Thank you,  
24 Katherine. I appreciate it, and I thought this was  
25 a great example of partnering with neighboring



1 counties for sort of the greater good, and,  
2 obviously, conversation is a noble goal. Let  
3 the -- I hope the record will reflect, and history  
4 will reflect, that this District is a -- a true  
5 friend of the sand skink.

6 So, with that, is there a motion to approve  
7 today's consent agenda?

8 MR. AUNGST: So moved.

9 MS. ZIEGLER: Second.

10 VICE CHAIR BARAKAT: All those in favor, say  
11 aye.

12 THE BOARD: Aye.

13 VICE CHAIR BARAKAT: Any opposed? Hearing  
14 none, let the record reflect that the consent  
15 agenda passes unanimously. Thank you.

16 Item -- agenda item 7.1, the management  
17 report. Topic, hurricane response. With that, I'd  
18 like to invite the District administrator,  
19 Stephanie Kopelousos, to deliver her report.  
20 Stephanie.

21 MS. KOPELOUSOS: Chairman, first of all, thank  
22 you for acknowledging the team. When you look at a  
23 hurricane coming our direction not knowing where  
24 it's going, you realize very quickly how prepared  
25 our district is, our team is, to respond. But not

1 just to respond, it's the preparation that goes  
2 ahead. Yes, we had a few trees down, but part of  
3 it is we maintained the structures, right? We  
4 maintained the -- the landscaping to make sure that  
5 those trees that are vulnerable, those have already  
6 been taken out in preparation for this. Those that  
7 we can save, they're saved.

8 And I think that helps with the recovery, but  
9 all that is part of what this team does day in and  
10 day out, in each and every day. And I know I've  
11 only been here a few short months, but you can see  
12 what a well-oiled machine this team is; not just in  
13 response and preparation for the storms, but when  
14 you look at everything else they do on a regular  
15 basis. And I am just grateful and humbled to watch  
16 this team operate.

17 And you look at the sacrifices they made, you  
18 look at -- for example, Tanya, and her team, they  
19 were in the EOC throughout the event leaning into  
20 it. And, yes, Tanya has a family plan for her  
21 family, but I think what's obvious in the team that  
22 rides this out, and the EOC, and our garage, it  
23 includes every aspect of our team.

24 I mean, we had IT in the EOC with us. But  
25 it's to make sure that we can respond to anything

1 and everything that happens. And you look at  
2 Tanya's leadership, but I look at the rest of the  
3 team who is a part of this response.

4 You look at the Chief and Roger and their  
5 whole team. I mean, not only are they responding  
6 to incidents that are happening, but as soon as  
7 that storm went through, we were out with the fire  
8 trucks, with chain saws cutting and tossing. And  
9 it wasn't just us, it was the Disney team. It  
10 didn't matter for the Disney team that it was our  
11 roadway. They got there before we did, they  
12 started going, we moved forward. Took -- you know,  
13 so it's the real team approach.

14 But you look at engineering and planning. You  
15 look at Katherine's team, and they rode it out.  
16 They were the first ones in. You look at the  
17 amount of water that was coming, and then you see  
18 Reams Road is under water right now, dealing with  
19 the county and those relationships and controlling  
20 that.

21 But you look at not just the roadways, but you  
22 look at the canal structures and what they were  
23 seeing, and you can't just get there immediately.  
24 We were seeing downed trees in the canals, and we  
25 were seeing blockages, and Katherine immediately

1 knew within hours something is between here and  
2 here because the water level has changed. I mean,  
3 she knows it like the back of her head. You know,  
4 numbers just appear, and she goes, It's this level  
5 here, this level here, something in the middle is  
6 the problem, we'll get there. But it's not the  
7 emergency right this second, here's what we're  
8 focused on.

9 So when you look at that, and I look at  
10 Ella -- and I know Joey is not here, but, Ella,  
11 y'all were here leading up to it, you helped. You  
12 did everything you needed to do with inspections  
13 and making sure that our partners could get up and  
14 running.

15 But part of -- like what you said, Chairman,  
16 it's the work that's done beforehand. It's making  
17 sure we do it right from the beginning and making  
18 sure that we -- you know, I will tell you,  
19 Tallahassee called me three times, did the power go  
20 out? Did you lose any power? I'm like, No, we  
21 didn't lose power. We're not going to lose power.  
22 (indicating). Watch the electricity go out right  
23 now. That serves me right, Chris.

24 But those are the things, and you look at the  
25 teams who rode out the storm and -- and families

1 were not with them and making sure they have a  
2 plan. It's just -- it is humbling and rewarding  
3 all in the same that I have the opportunity to work  
4 with a team like this.

5 But it goes beyond -- I mean, our utility. I  
6 bet one county, one district cannot say we didn't  
7 lose electricity. Everything kept moving. They  
8 didn't -- and they rode it out in their EOC.  
9 Chris, your team, everyone was in. We were all  
10 talking, going back and forth, but nothing  
11 happened. Chris calls me and goes, We still have  
12 all electricity. I'm like, Thanks.

13 That just doesn't happen. That doesn't happen  
14 without having the best of the best, and I am  
15 grateful. Now, that doesn't mean that things  
16 didn't happen and we're not in the process of  
17 recovering. Katherine's team is out there each and  
18 every day still dealing with the level of water  
19 that we're dealing with. But it was our signals  
20 were askew, right, we have signs that were down,  
21 and those type of things that are easier than what  
22 could have -- could have been if we didn't plan  
23 appropriately.

24 And I just want y'all to hear me say this to  
25 this team, I'm grateful. Grateful to the work you

1 put in, but's it not just in these times, it's  
2 day-to-day. It's everything that happens. When  
3 you look at Douglas, your facilities team, they  
4 were right there with us. They made sure -- yeah,  
5 we had a few leaks, we had a little bit of water,  
6 but I don't know anyone with the amount of wind and  
7 water we had that didn't have some water and  
8 infrastructure that was affected. But -- but  
9 Douglas's team was here. They were with us the  
10 whole time. I mean, everyone was out as soon as  
11 daylight came driving around to see what was going  
12 on and what could be helpful.

13 I know I've left people out, but I can say  
14 this: Every single part of our team chipped in to  
15 make sure we got this right and -- and did things  
16 right, and for that, I'm grateful.

17 Mr. Chairman, blessed to be here and excited  
18 to see the things that are coming.

19 VICE CHAIR BARAKAT: Amen. Thank you,  
20 Stephanie. Very well said. I can't -- can't echo  
21 that -- all of those statements, echo and underline  
22 them and co-sign them a thousand times over.

23 I mean, look, I'll just say: Tanya, Chief,  
24 Katherine, Douglas, I should -- you know, I should  
25 be thanking you-all at the start of every meeting,

1 and at the end of every meeting. Like I've said  
2 before, the degree -- the everyday degree of  
3 difficulty here and what you-all do is at the  
4 highest level. I would put it up against any city,  
5 county government, any fire department anywhere in  
6 the country. Okay. That's on -- that's on an  
7 average sunny day, not during hurricane season.

8 To add -- add this weather, add the tension,  
9 add the crowds, and to remain safe, to remain  
10 secure, to not have a significant disruption in  
11 power, a significant issue with any building,  
12 that's just -- it's a testament to the work that  
13 you-all have been putting in, not just -- as  
14 Stephanie said, not just during and leading  
15 immediately up to the storm, but in the weeks and  
16 months and years that you-all have put in here, so  
17 I can't thank you enough.

18 And, Stephanie, like I said, thank you. It's  
19 a -- you're -- you've mentioned a lot of names.  
20 You didn't mention yourself. You deserve a lot of  
21 credit, and I thank you. That's a testament to  
22 your self-less leadership, and we're glad to have  
23 you here, so thank you-all.

24 And now -- and, yeah, so I appreciate that.  
25 Thank you for the report. And, Roy, I did want to

1 take a moment. I should have mentioned this  
2 earlier. I wanted to -- I spoke to you about this  
3 directly, but I wanted to mention it on the record,  
4 obviously acknowledge the passing of your  
5 mother-in-law and let you know, deliver the  
6 condolences of myself, I'm sure on behalf of the  
7 Board, on her passing, and we're glad to have you  
8 here, so thank you.

9 MR. PAYNE: Thank you.

10 VICE CHAIR BARAKAT: And we'll now move on to  
11 general business. We have five items to cover  
12 under general business. Agenda item 8.1,  
13 Approve -- Approval of the establishment of an  
14 allowance for the procurement of owner-furnished  
15 materials necessary to provide electric service for  
16 Project L in the amount of \$4 million.

17 We will hear from Chris Ferraro, director of  
18 Reedy Creek Energy Services, who will present on  
19 all five items under the general business section  
20 of our meeting. And, Chris, great to have you  
21 back, and, again, thank -- yeah, thank you for  
22 keeping the lights on for us.

23 MS. FERRARO: Thank you. And as Stephanie  
24 said, credit to the team. We had a large ride-out  
25 crew, and there were no disruptions in any of the



1 utility systems for the District, so happy to serve  
2 to the District and the District's customers, and  
3 great to work with Stephanie. We talked -- and  
4 Tanya and the whole gang from the District. We  
5 talked multiple times throughout the event.

6 But I do have five agenda items this morning.  
7 Luckily, three of them are about electric, so this  
8 is going to be super fun, so here we go. So our  
9 first request is for a \$4 million equipment  
10 allowance to supply electric service to a new  
11 customer of the District. We received a utility  
12 service request --

13 VICE CHAIR BARAKAT: Chris, I'm sorry. I  
14 don't mean to interrupt. We -- our monitors are  
15 not on up front. Sorry.

16 MS. FERRARO: No problem.

17 MS. ZIEGLER: We have swivel chairs. We can  
18 swivel.

19 VICE CHAIR BARAKAT: I suppose we could.  
20 Perfect. Thank you. Technical difficulties.  
21 All right. We're back in business. Chris --  
22 thank you, Ron. Carry on.

23 MS. FERRARO: No problem. So just a little  
24 bit of the "why" for this item. It is unusual for  
25 us to come this early in our design process for a

1 new customer to ask for an equipment allowance, but  
2 there are long lead times associated with the  
3 electrical equipment required for this system  
4 expansion to serve the customer.

5 So during the pandemic we had a disruption in  
6 a lot of areas, but in the supply chain that  
7 supports electric utility systems, particularly  
8 switch gear, high-voltage cable, medium-voltage  
9 cable, and transformers. And today that long lead  
10 time is still continuing.

11 There's an increased demand for this  
12 equipment. We have increasing electrification  
13 globally. We have large customers like data  
14 centers that are also utilizing this equipment, and  
15 then we just have replacing infrastructure, and, of  
16 course, the hurricanes that damage equipment also  
17 create the demand.

18 Lead times associated with the equipment we'll  
19 be purchasing with this allowance. We have  
20 electrical switch gear and 15,000-volt cable,  
21 that's more than a year. Standard voltage  
22 transformers are one to two years, and then if we  
23 need a non-standard voltage or a large power  
24 transformer, that we'll talk about in a future  
25 agenda item, that can be two years or more.

1           So we are asking for a Board consideration of  
2           a \$4 million allowance for owner-furnished  
3           materials, including cable, transformers, switches,  
4           and pertinent items so that we may issue purchase  
5           orders for this equipment when the design is  
6           finalized, and the design criteria for each of  
7           those items is available.

8           We are close on that design criteria, but we  
9           have not finalized that, but with the lead times  
10          we're requesting Board approval now so that we can  
11          get these items ordered and be able to extend the  
12          system as required.

13          I wanted to assure the Board that there are  
14          sufficient funds available in the utility division  
15          to support this request in advance of coming in for  
16          a full project budget. What you'll see in the  
17          graph on the right hand of the slide is a look at  
18          the utility's unrestricted reserve funds. We are  
19          forecasting a year-end balance of \$53.5 million in  
20          that reserve fund.

21          We have commitments, including our fiscal year  
22          2026 60-day cash reserve subtracted from what is  
23          available in that 53.5 million, and we are showing  
24          a \$19 million available balance. We will go ahead  
25          and reserve that fund for any of the deposits or

1 cancellation fees that may be required for this  
2 equipment.

3 We do expect that this cash flow for this  
4 item, we won't receive them until 2026 or 2027, and  
5 you'll see the projects will come in front of the  
6 Board as we have a full project scope and we move  
7 through our engineering and design phase for these  
8 projects. Those items will come before the Board,  
9 likely financed through utility revenue bonds in  
10 '26 and '27.

11 That concludes agenda item 8.1.

12 VICE CHAIR BARAKAT: Thank you, Chris. Any  
13 questions from the Board on this? The 4 million,  
14 Chris, I assume there's some comfort level.  
15 That's -- I guess, there's some room in that number  
16 in case, I guess -- on the uncertainty. There's  
17 some uncertainty baked into that, I guess, but  
18 you're comfortable with that figure?

19 MS. FERRARO: We have gotten some quotes from  
20 vendors on equipment, and we've held about a  
21 10 percent contingency in that \$4 million value.  
22 We do have some items in inventory, but these would  
23 be for what is newly required.

24 VICE CHAIR BARAKAT: Okay. All right. That  
25 seems reasonable. Is there a motion to approve the

1 procurement of owner-furnished materials for  
2 Project L for 4 million?

3 MS. ZIEGLER: Yes, move approval of agenda  
4 item 8.1.

5 VICE CHAIR BARAKAT: Second?

6 MR. AUNGST: Second.

7 VICE CHAIR BARAKAT: All those in favor, say  
8 aye.

9 THE BOARD: Aye.

10 VICE CHAIR BARAKAT: Any opposed? Hearing  
11 none, let the record reflect that the motion passes  
12 unanimously.

13 In agenda item 8.2, the District seeks to  
14 approve contract No. C006553 with McKim & Creed,  
15 Inc., for professional engineering services to make  
16 improvements to the condenser water and cooling  
17 tower systems at the Epcot Central Energy Plant in  
18 the amount of \$295,859 plus a 10 percent  
19 contingency for a total of \$325,444.90, plus an  
20 RCES design/support services fee not to exceed  
21 75,000.

22 Chris, I understand this contract would allow  
23 for increased operational efficiency by not -- by  
24 allowing you to isolate a cooling tower should  
25 there be a need to create repairs. If you could

1 maybe elaborate on that and then present the item.

2 MS. FERRARO: Thank you, Vice Chair. You have  
3 done a great job describing this item. I'll add  
4 very little to it. But at the District's Epcot  
5 Central Energy Plant, we do produce hot water and  
6 chilled water. It is a pretty significant  
7 production facility for chilled water. We have  
8 eight, 2,000-ton chillers, and there are four  
9 cooling towers. So each of the chillers, there's  
10 two chillers per cooling towers.

11 Three of the cooling towers were installed  
12 with the original plant construction in the early  
13 1980s. The fourth cooling tower was installed in  
14 1989. All of those cooling towers are collected in  
15 a common basin.

16 So this project envisions the ability to do a  
17 design and upgrade to be able to isolate each  
18 cooling tower, and to be able to isolate the  
19 condenser water basin so that we have operational  
20 flexibility, and we don't have to impact a large  
21 section of the production facility for that  
22 required maintenance activities. And you can see  
23 in the picture here we have one of the chillers  
24 inside the Epcot Central Energy Plant.

25 On the next slide, we have a picture for

1 everyone who wonders what a cooling tower looks  
2 like. So on the first picture, you can see a view  
3 of the Epcot Central Energy Plant. There are four  
4 large cooling towers that evaporate water, and that  
5 water is collected in a common condenser basin. So  
6 this project would install piping and other  
7 pertinent devices to allow us more flexibility in  
8 the maintenance of that basin.

9 We did go out with a Letter of Interest for  
10 this project, and we had three vendors who brought  
11 us proposals. McKim & Creed is the most qualified  
12 and selected vendor, so we're recommending, at this  
13 time, Board approval to McKim & Creed for  
14 professional engineering service for improvements  
15 to the Epcot Central Energy Plant condenser water  
16 and cooling tower systems in the amount of  
17 \$295,859, plus 10 percent contingency, and a total  
18 amount of \$325,444.90, and then a request for RCES  
19 design and support services fees for \$75,000 for  
20 the design and bidding phase. This project will be  
21 funded from cash on hand from the CFTOD Series  
22 2021-2 utility revenue bond, which is one of our  
23 taxable borrowings.

24 VICE CHAIR BARAKAT: Chris, we have a pretty  
25 long-standing relationship with McKim & Creed,

1 don't we?

2 MS. FERRARO: Yes, we do.

3 VICE CHAIR BARAKAT: Great. Excellent.

4 Members, any questions for Chris?

5 Great. In that case, is there a motion to  
6 approve item No. 8.2?

7 MR. AUNGST: Move to approve item 8.2.

8 MS. ZIEGLER: Second.

9 VICE CHAIR BARAKAT: Very good. All those in  
10 favor, say aye.

11 THE BOARD: Aye.

12 VICE CHAIR BARAKAT: Any opposed? Hearing  
13 none, let the record reflect that the motion passes  
14 unanimously.

15 Item No. 8.3 on the agenda, The District seeks  
16 the approval of contract No. C006528 with Chen  
17 Moore and Associates for professional engineering  
18 to replace the potential load-break switches and  
19 unit substation transformers at Epcot in the amount  
20 of \$570,335.10. Item 8.3 also includes a  
21 10 percent contingency for a total of \$627,368.61,  
22 plus an RCES design/support services fee not to  
23 exceed \$200,000. Chris, why don't you go ahead and  
24 cover item 8.3?

25 MS. FERRARO: Certainly. So, in this item, we



1 are seeking to focus on these switches that are  
2 located around the Epcot electric distribution  
3 system for the District. It's a 12,000-volt piece  
4 of switch gear, and you can see it is vintage in  
5 the picture. We have -- the switch is located on  
6 the left-hand side, and the transformer is located  
7 on the right-hand side. These were super fancy and  
8 state of the art in the 1980s, but there is new and  
9 different equipment available today.

10 These items look very good. We have a robust  
11 painting program, but they do show from an interior  
12 basis some heavy rust. We have degradation and  
13 they are subject to water damage and intrusion.  
14 Most of these switches are 30 to 40 years old, and  
15 they are approaching the end of their useful life.  
16 We do heavily maintain this equipment, but it is  
17 time to replace them.

18 This item seeks for professional engineering  
19 services to replace ten of the 40 units in the  
20 Epcot electrical system with industry standard  
21 dead-front switches and pad-mounted transformers.  
22 And those are pictured on the next slide.

23 So a little bit of a from/to. In the larger  
24 picture, you can see our vintage equipment. In the  
25 rear of the picture are HPL switches, and our unit

1       substation transformers. And then in the forefront  
2       of the picture, you can see a industry standard  
3       pad-mounted switch, and in the lower picture on the  
4       right-hand side, you can see a pad-mounted  
5       transformer.

6               So we did go out in February of this year for  
7       Letter of Interest for engineering services for the  
8       design of these replacements, and we received three  
9       bids. We are proposing approval to Chen Moore and  
10      Associates, a local firm in Maitland.

11              So today we are seeking Board approval of  
12      contract C006528 with Chen Moore and Associates for  
13      professional engineering services for replacement  
14      of high potential or HPL load-break switches on the  
15      Epcot distribution system in the amount of  
16      \$570,335.10, plus 10 percent contingency, for a  
17      total of \$627,368.61, and an RCES design and  
18      support services fee not to exceed \$200,000 for the  
19      design and bidding phases.

20              The design of this project will be funded  
21      through the fiscal year 2025 utility capital  
22      planned work fund. These are funds collected  
23      through the current year's rates. I do anticipate  
24      when we bring this back to the Board for the  
25      construction contract, the Board will be leveraging

1 existing bond funds for the construction part of  
2 this project, but we have plans in the current  
3 utility rates to fund the design in the fiscal '25  
4 rate structure.

5 VICE CHAIR BARAKAT: Great. Well, Chris, I  
6 will resist the urge to speak up in defense of  
7 things from the '80s, but I appreciate --  
8 appreciate that. It is my understanding that the  
9 replacement -- sounds like the replacements will  
10 have a pretty long lead time, so appreciate you  
11 getting ahead of the ball with the load-break  
12 switches and the transformer replacements.

13 So before we get to a vote, I would like to  
14 ask the members if they have any -- any questions.

15 MS. ZIEGLER: No.

16 VICE CHAIR BARAKAT: Okay. Then hearing none,  
17 is there a motion to approve item No. 8.3?

18 MS. ZIEGLER: Yes, move approval of item 8.3.

19 MR. AUNGST: Second.

20 VICE CHAIR BARAKAT: All those in favor, say  
21 aye.

22 THE BOARD: Aye.

23 VICE CHAIR BARAKAT: Any opposed? Hearing  
24 none, let the record reflect the motion passes  
25 unanimously. Thank you.

1           Next, Chris will present to the Board item No.  
2           8.4 on the agenda. The District seeks to approve  
3           the purchase of two, 69,000-volt substation  
4           transformers from Prolec GE Waukesha for  
5           \$3,493,186. Chris, why don't you -- why don't you  
6           go ahead?

7           MS. FERRARO: All right. I will try to be  
8           brief, but this is my favorite subject, so we're  
9           going to talk about the District's electric system.  
10          So just a little bit of a background, so that  
11          lovely picture is our point of interconnection with  
12          Tampa Electric Company. It's actually owned by  
13          Tampa Electric. Those are the famous Mickey ears  
14          on the southern side of our property.

15          That is one of five connections that the  
16          District has with the Florida electric grid.  
17          Within the District's electric system, we have  
18          28 miles of 69,000-volt transmission lines, half of  
19          which is overhead, and half is underground.  
20          Connected to that 69,000-volt line, we have nine  
21          customer supplying substations with 15 power  
22          transformers that stepped the voltage down from  
23          69,000 volts to 12,470 volts.

24          The typical service life for one of those  
25          transformers that stepped that voltage down from

1           69,000 to 12,000 volts is 30 years under standard  
2           operating conditions. We do an awesome job  
3           maintaining those units and monitoring their  
4           condition, so we have seen longer lives from those  
5           units.

6           And I will speak of some of my contemporaries  
7           now, Vice Chair. So the last transformers that  
8           were replaced in the District were at the Lake  
9           Buena Vista substation, which were about 50 years  
10          old. So I'll classify myself as vintage, as  
11          well --

12          MR. AUNGST: So ten more years of useful life.

13          MS. FERRARO: We did replace those  
14          transformers. We were very lucky at that time to  
15          have an opportunity to do that. One of the  
16          fortunate things that came to us during COVID, the  
17          property was less occupied, and we were able to do  
18          that work without impact.

19          So, at this time, we are keeping an eye on the  
20          transformers at the District's Epcot substation.  
21          They were installed in 1981. We do extensive  
22          testing on those transformers, internal and  
23          external inspections, but we do feel like they are  
24          approaching the end of their useful life and would  
25          like to get an order in now for their replacements.

1           The lead time for these units now is between  
2           137 and 170 weeks. We would like to procure two.  
3           There are two identical transformers at Epcot.  
4           They each back each other up, so if we lose one  
5           transformer at the substation, there is a fully  
6           redundant in-service second transformer. We went  
7           out for three quotes for these transformers. The  
8           low responsive bidder that we have used before is  
9           Prolec GE -- and it's Waukesha. I had a briefing  
10          on that before the meeting.

11           VICE CHAIR BARAKAT: I did know it was  
12          Wisconsin. I did know it was Wisconsin, but, you  
13          know.

14           MS. FERRARO: Waukesha. The amount that we  
15          have been quoted is \$3,493,186. Just to give the  
16          Board a sense of price escalation, the units that  
17          we replaced at Lake Buena Vista substation we  
18          received in 2019, they were \$1.3 million. Just to  
19          give you a sense of the supply and demand forces in  
20          the market.

21           VICE CHAIR BARAKAT: Oh, yeah.

22           MS. FERRARO: So, again, we are proposing, at  
23          this time, with the long lead time, looking to  
24          ensure this purchase with the use of the  
25          unrestricted reserve funds, and to secure some of

1 this toward the purchase, we do -- are required to  
2 put down 10 percent of the purchase price per the  
3 terms with the vendor of \$349,319.

4 We will also reserve an additional 10 percent.  
5 There is a mandatory cancelation clause. We don't  
6 expect to cancel, but we want the District to be  
7 assured that the funds are held. We are expecting  
8 delivery of these items in 2027. We will be coming  
9 back to the Board with the project for replacement  
10 of these. We'll be budgeting that full -- that  
11 full project work and planning that looking forward  
12 to '27 and '28, likely using available bond funds  
13 at the time, but we'd like to go ahead and place  
14 this order now.

15 VICE CHAIR BARAKAT: Great. Yeah, I mean,  
16 look, I think there was an audible -- does that  
17 conclude? Sorry.

18 MS. FERRARO: Yes.

19 VICE CHAIR BARAKAT: Okay. I mean, I think  
20 there was a little bit of an audible response to  
21 the lead time and the numbers, and I think -- I can  
22 understand that response. Anybody familiar with,  
23 you know, the procurement of transformers in this  
24 current environment, and the last few years, you  
25 know, the longer lead times, and sharply higher

1 costs are -- they're not surprising. That's  
2 consistent with certainly my experience, and I  
3 think that's just the new reality we live in.

4 So I appreciate your efforts to get out -- get  
5 out in front of this. And, obviously, very  
6 thorough -- very thorough presentation on that.

7 So any particular challenges or concerns  
8 related to this project that you've otherwise  
9 stated? I mean...

10 MS. FERRARO: We always have a continuity of  
11 service concern, right, when we take our system out  
12 of configuration to replace one. We'll do a lot of  
13 studying to make sure that as we move load around  
14 the system that we maintain. We usually have at  
15 least two additional sources, sometimes three, in  
16 the electric system. That's why we don't lose  
17 power during hurricanes, but we'll be -- there will  
18 be a lot of complexity with the replacement, but  
19 we've done it before, and we'll do it again.

20 VICE CHAIR BARAKAT: Great, thanks. Thanks,  
21 Chris. With that, any questions, or, if not, is  
22 there a motion to approve the purchase of the two,  
23 69,000-volt substation transformers from Prolec GE  
24 Waukesha in the amount of \$3,493,186.

25 MR. AUNGST: Move to approve agenda item 8.4.



1 MS. ZIEGLER: Second.

2 VICE CHAIR BARAKAT: All those in favor, say  
3 aye.

4 THE BOARD: Aye.

5 VICE CHAIR BARAKAT: Any opposed? Hearing  
6 none, let the record reflect that that motion  
7 passes unanimously.

8 And now on to agenda item 8.5, the last item  
9 in our agenda. Chris to present, the District will  
10 seek approval to award three-year continuing  
11 service contracts to the top ranked and selected  
12 firms for electrical, hydrology/wastewater, and  
13 mechanical engineering services.

14 Chris, I understand several of the firms  
15 qualified as Buy Local vendors, which I'm excited  
16 to hear about. I appreciate the work of the  
17 District procurement team and your team at RCES  
18 that you put in procuring those services locally.  
19 It's very meaningful to me, and I know the rest of  
20 the Board, so please -- please continue.

21 MS. FERRARO: Wonderful. So just a little bit  
22 of background, and I, too, echo really my gratitude  
23 to Tiffany and her whole team. This was a  
24 significant lift. It starts us into the process of  
25 the CCNA process required by Florida statute.

1 We're really looking to get well-qualified vendors,  
2 and then trying to establish a number of firms that  
3 we can work with to provide outstanding services to  
4 the District.

5 So we did issue three Letters of Interest in  
6 July of this year for engineering services for  
7 electric, hydrology and wastewater, and mechanical  
8 engineering services. We had a great response, as  
9 you mentioned, from a number of local firms. There  
10 were 49 firms that responded, and 27 firms that  
11 were selected. A really significant lift.

12 We were able to get six consultants that were  
13 recommending continuing service contracts for  
14 electrical, 12 for hydrology/wastewater and civil,  
15 and nine consultants for mechanical engineering.

16 Our firms are listed here, and you can see  
17 really how well we did with great local talent.  
18 And I should tell you that these are the A  
19 students. As a District, we developed a scoring  
20 criteria partnering with procurement and  
21 contracting, and these are the folks that are at 90  
22 out of 100. These are really well-suited to do  
23 work with the District, as we -- we know we're a  
24 little bit unique, but looking forward to the  
25 relationships with these teams.

1           VICE CHAIR BARAKAT:   Excellent.   Yeah.

2           MS. FERRARO:   Moving forward, how we'll use  
3 these continuing services contracts, we'll issue  
4 authorized task work order for each of the work  
5 scopes. We will document what help we're looking  
6 for from the consultant, pick the folks that are  
7 qualified, and then look toward what's their  
8 specialty, workload and capability for that  
9 project. We'll also look to take a fair and  
10 balanced approach spreading this work among those  
11 well-qualified firms based on their availability  
12 and the expertise, and that will be at the  
13 discretion of the District, but, again, following  
14 the Florida statute for the CCNA process.

15           These are some great pictures of all the nifty  
16 things we're going to do together from an  
17 engineering services procurement. We have some  
18 switch gear, some of our large chillers, piping  
19 systems, potable water supplies and then piping and  
20 waste way work, and that concludes my presentation.

21           VICE CHAIR BARAKAT:   Chris, thank you very  
22 much. I appreciate your time and effort in today's  
23 presentations, Chris. You know, you make -- you  
24 make cooling towers cool, so thank you for that.  
25 Well done.

1 MS. KOPELOUSOS: Let's not go that far.

2 VICE CHAIR BARAKAT: I know.

3 MS. FERRARO: Come on, it's a gift.

4 VICE CHAIR BARAKAT: Fair enough, fair enough,  
5 fair enough. I couldn't help myself. Any -- any  
6 questions from my fellow Board members on agenda  
7 item No. 8.5?

8 All right. In that case, is there a motion to  
9 approve the award of three-year continuing services  
10 contracts for electrical, hydrology/wastewater, and  
11 mechanical engineering services under item No. 8.5?

12 MS. ZIEGLER: Yes, move to approve 8.5.

13 MR. AUNGST: Second.

14 VICE CHAIR BARAKAT: Thank you both. All  
15 those in favor, say aye.

16 THE BOARD: Aye.

17 VICE CHAIR BARAKAT: Any opposed? Hearing  
18 none, let the record reflect that the motion passes  
19 unanimously. Thank you very much, Chris.

20 MS. FERRARO: Thank you.

21 VICE CHAIR BARAKAT: Moving on to other  
22 business. Do we have any questions or comments or  
23 other items of business from the Board? No?

24 MS. ZIEGLER: I just wanted to --

25 VICE CHAIR BARAKAT: Go ahead, go ahead.

1 MS. ZIEGLER: -- it's not a question. I just  
2 wanted to comment. I know we talked about it, the  
3 hurricane, but I wanted to, again, also echo my  
4 thanks and appreciation to staff. I think so  
5 often -- well, before the hurricane, I know that  
6 Tanya and I have spoken before, and I have said  
7 this before, but our emergency response plan is  
8 exceptional, and it really, again, is a testament  
9 to the caliber of work that makes up this District.

10 I know we talk about that a lot, but we've had  
11 the privilege of working in other places in the  
12 state, and it really is exceptional. And I think  
13 it's evidenced as to how you guys were able to  
14 sustain that, but the part that I think is  
15 oftentimes missed is that while you're here  
16 serving, your homes may or may not have been  
17 impacted or your family, and so often that -- we  
18 live and work in this hospitality space and don't  
19 skip a beat, and I think that you guys take that to  
20 heart. And I think it's unique you got to really  
21 experience it, I didn't realize that.

22 So -- but, again, thank you to all of you for  
23 the hard work. I know it's been a heck of a month,  
24 but onward and upward, but I just wanted to, again,  
25 appreciate that.

1           VICE CHAIR BARAKAT: Amen. Thank you. Very  
2 well said. Supervisor Aungst?

3           I think that's a perfect note upon which to  
4 end. I -- as we reach the end of our meeting time,  
5 I guess I'll just state for -- between now and our  
6 next meeting scheduled for -- gosh, when is our  
7 next -- it's the end of November.

8           MS. KOPELOUSOS: November 20th.

9           VICE CHAIR BARAKAT: So between now and then,  
10 you-all may be aware there's an election happening.  
11 I hope that all those in the District who are  
12 legally qualified and registered to vote take the  
13 opportunity to do so. I think we can be very proud  
14 in the State of Florida. We have -- you know, our  
15 election integrity is beyond reproach. You can be  
16 confident that your vote will count when it should  
17 be counted, and that the results are going to be  
18 reached in a timely manner on -- on election night,  
19 as it should be, as George Washington would have  
20 wanted.

21           So with that, good luck. I hope you-all will  
22 vote on election day, and I look forward to having  
23 that -- having that behind us, as well. So with  
24 that, if there's no further business to discuss, I  
25 adjourn -- I will -- well, I will make a motion to

1 adjourn the meeting. Is there a second?

2 MS. ZIEGLER: Second.

3 VICE CHAIR BARAKAT: All those in favor.

4 THE BOARD: Aye.

5 VICE CHAIR BARAKAT: Hearing none, let the  
6 record reflect the -- that motion to adjourn the  
7 meeting has passed unanimously; therefore, I  
8 adjourn the October 23rd meeting of the Central  
9 Florida Tourism Oversight District Board at 11:23  
10 in the morning. Thank you-all.

11 (The meeting adjourned at 11:23 a.m.)

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C E R T I F I C A T E

STATE OF FLORIDA  
COUNTY OF ORANGE

I, SANDRA D. BROWN, Florida Professional Reporter, certify that I was authorized to and did stenographically report the foregoing proceedings and that the transcript is a true and complete record of my stenographic notes.

Dated this 13th day of November, 2024.

*Sandra D. Brown*

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SANDRA D. BROWN  
FLORIDA PROFESSIONAL REPORTER



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