



Since 1967  
**Reedy Creek**  
IMPROVEMENT DISTRICT

# BOARD OF SUPERVISORS

September 14, 2022  
5:05 p.m.

# AGENDA

## Board of Supervisors

Reedy Creek Improvement District  
1900 Hotel Plaza Blvd.  
Lake Buena Vista, FL 32830

September 14, 2022

5:05 p.m.

1. CALL TO ORDER
2. PLEDGE OF ALLEGIANCE
3. SAFETY MINUTE
4. PUBLIC HEARINGS
  - A. PUBLIC HEARING to consider review and approval of tentative millage and tentative budget rate for the Reedy Creek Improvement District for Fiscal Year 2023. **(EXHIBIT A)**
    - CONSIDERATION of tentative millage rate for the Reedy Creek Improvement District for Fiscal Year 2023.
    - CONSIDERATION of a tentative budget for the Reedy Creek Improvement District for Fiscal Year 2023.
  - B. PUBLIC HEARING to consider adoption of proposed utility rates and tentative budget for the Reedy Creek Improvement District Utilities Division. **(EXHIBIT B)**
    - CONSIDERATION of a tentative budget for the Reedy Creek Improvement District Utilities Division for Fiscal Year 2023.
    - CONSIDERATION of Request for Board consideration and adoption of proposed rates for water, chilled water, electric, hot water, reclaimed water, solid waste, natural gas, and sewer for customers served by the Reedy Creek Improvement District effective for the first meter reading after September 20, 2022.
    - Close Public Hearing
5. OTHER BUSINESS
  - A. Next BOS Meeting
6. ADJOURNMENT

**Published Daily**  
**ORANGE County, Florida**

**Sold To:**

Reedy Creek Improvement District - CU00123330  
PO Box 10170  
Orlando, FL 32830-0170

**Bill To:**

Reedy Creek Improvement District - CU00123330  
PO Box 10170  
Orlando, FL 32830-0170

**State Of Florida**  
**County Of Orange**

Before the undersigned authority personally appeared  
Rose Williams, who on oath says that he or she is a duly authorized  
representative of the ORLANDO SENTINEL, a DAILY newspaper  
published in ORANGE County, Florida; that the attached copy of  
advertisement, being a Legal Notice in:

The matter of 11200-Misc. Legal  
Was published in said newspaper by print in the issues of, or by publication  
on the newspaper's website, if authorized on Sep 02, 2022.

Affiant further says that the newspaper complies with all legal requirements  
for publication in Chapter 50, Florida Statutes.



**Rose Williams**

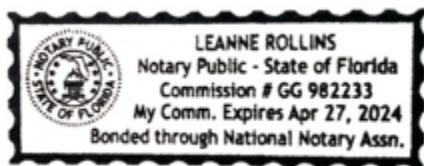
\_\_\_\_\_  
Signature of Affiant

\_\_\_\_\_  
Name of Affiant

Sworn to and subscribed before me on this 3 day of September, 2022,  
by above Affiant, who is personally known to me (X) or who has produced identification ( ).



\_\_\_\_\_  
Signature of Notary Public



\_\_\_\_\_  
Name of Notary, Typed, Printed, or Stamped

## **NOTICE OF MEETING**

YOU WILL PLEASE TAKE NOTICE that on September 14 th at 5:05 p.m., or as soon thereafter as practicable, the Board of Supervisors of the Reedy Creek Improvement District will meet in special session at 1900 Hotel Plaza Boulevard, Lake Buena Vista, Florida. At that time, the Board will consider a tentative District millage rate and tentative budget for the Fiscal Year 2023 and other such business as may properly come before them.

BY: Tina Graham, Clerk  
Reedy Creek Improvement District  
09/02/2022 7264564

7264564

## MINUTES OF MEETING

Board of Supervisors

Reedy Creek Improvement District

*August 24, 2022*

9:30 a.m.

President Hames called the regular meeting of the Reedy Creek Improvement District Board of Supervisors to order at 9:30 a.m. on Wednesday, August 24, 2022 at the Administrative Offices of the District, 1900 Hotel Plaza Boulevard, Lake Buena Vista, Florida.

Those present were Larry Hames, Jane Adams, Don Greer, and Max Brito, constituting a quorum of the Board of Supervisors. Others in attendance included; John Classe, District Administrator; Tina Graham, District Clerk; Tracy Borden, Assistant Clerk; and Ryan Conrad, Administration; Chris Quinn, Susan Higginbotham and Heidi Powell, Finance; Samarth Thomas, Technology Services; Ed Milgrim and Ilana Perras, Milgrim Law Group; Erin O'Donnell, Communications; Katherine Luetzow, Planning & Engineering; Mark Swanson and Anthony Kasper, RCES; Mike Rickabaugh, Building & Safety; Jason Middleton and Eddie Fernandez, Human Resources; Mike Crikis, Environmental Sciences; Jeff Kosik, Disney Environmental Compliance; Gregg Harkness, retired RCID; and Richard Bilbao, Orlando Business Journal. Those participating via teleconference were: Wendy Duncan, Environmental Sciences; Lexy Wollstadt, Finance; Richard LePere and Eric Ferrari, RCFD; Craig Sandt, Facilities; Yenni Hernandez, Technology Services; and Chris Ferraro, RCES.

### **SAFETY MINUTE**

Mr. Fernandez presented the safety instructions for the Administration Building. Mr. Fernandez identified the locations of the emergency exits and the location of the two AEDs in case of an emergency. Mr. Fernandez advised that in the event of a fire, there are two exits on the first floor and emergency personnel wearing safety vests will escort everyone to the nearest exit. Mr. Fernandez advised that a first-aid kit is located at the Security Guard's desk right outside the Boardroom. Mr. Fernandez advised that September is National Preparedness Month, National Farm Safety and Health Week, and National Food Safety Education Month. Instead of sharing actual food, we are going to share food for thought on four principles for safety success. Not as delicious but just as important.

1. Be **Responsible** – no one should care more about your safety than you do. Own it.
2. Be **Cautious** – some hazards are not within your control. Be critical but not complacent.
3. Be **Informed** – read the manual, become educated, identify and use the proper protective equipment for the job at hand.
4. Be **Decisive** – it all boils down to the choices we make. The choice to wear a piece of equipment; the choice to call for advice when you're unsure; the choice to move in or back up when something doesn't look or feel quite right.

Responsible, Cautious, Informed, Decisive. RCID.

Safety success can only happen when we as an organization empower employees to use these principles and when we subsequently provide the tools and resources for their success.

Mr. Fernandez asked all the leaders present, to take a moment at their next team gathering to thank their teams for their continued commitment to District safety.

## **APPROVAL OF MINUTES**

Minutes from the July 27, 2022 BOS Meeting were approved and accepted as presented.

The District Clerk recorded proof of publication of the meeting notice.

## **REPORTS**

A departmental report was presented by the District Administrator.

Mr. Classe advised that Mr. Gregg Harkness nominated Mike Crikis for the Outstanding Eagles Scout Award and Mr. Harkness and Mr. Kosik were here to present Mr. Crikis with his award. Mr. Harkness advised that each year an award is given to adults that have earned their eagle as a child and have continued to distinguish themselves as an adult. This year a total of four were awarded, and he was honored to be here to present this award to Mr. Crikis. The NESAs Outstanding Eagle Scout Award "NOESA" is a distinguished service award of the Boy Scouts of America. It is awarded to an Eagle Scout by the National Eagle Scout Association for distinguished service to his profession and community upon the recommendation of his local BSA council NESAs committee, Scout executive and council president. The Board congratulated Mr. Crikis on receiving his award.

Mr. Classe reported that on August 16<sup>th</sup>, the Benefits & Wellness Committee along with the Employee Engagement Committee hosted our annual Benefits and Wellness Fair here in the boardroom. We had representatives from Cigna, Humana, Go365, Brown and Brown and the RCID Safety Committee. Activities included K9 for Heroes, emotional support dog, chair massages, basic eye screening and appointment scheduling with Eye Glass World, DermaScans and Jeremiah's Italian Ice. We had a very successful turnout of over 60 District employees from multiple departments.

Mr. Classe gave up update on Mr. Jerry Wooldridge's Celebration of Life that took place on August 3<sup>rd</sup>, at Disney's Coronado Springs Resort. Mr. Classe advised that the service was well attended with an estimate of over 300 attendees.

## **CONSENT AGENDA**

President Hames proceeded to the Consent Agenda and advised that the Consent Agenda exists of general administrative items and items under a specific cost threshold. Any item can be pulled from the Consent Agenda for further discussion, if requested. Consent Agenda items are shown below:

### **Item 6A – World Drive North Phase 3 – Design Services**

CONSIDERATION of Request for Board approval to award a Change Order to **TLP Engineering Consultants, Inc.**, in the amount of **\$49,375.00**, for additional design services, specifically to prepare and attend the pre-bid Page Flip meeting, coordinate with utility designers, and address constructability

comments. Funding for this request is included in the approved project budget and will be derived from the RCID 2016-2024 Transportation Projects Ad Valorem Bonds. **(EXHIBIT A)**

**Item 6B – Fifth Amendment – Cypress Lake Alternative Water Supply Agreement**

CONSIDERATION of Request for Board approval of the “Fifth Amendment to the Cypress Lake Alternative Water Supply Agreement” and for the Board to authorize the District Administrator to execute the Amendment. **(EXHIBIT B)**

**Item 6C – Potable Water Well Rehabilitation Program Phase 1 (P1126) – Design Services**

CONSIDERATION of Request for Board approval to execute a Change Order to Agreement #M000157, Work Authorization W001 with **Carollo Engineers, Inc.**, in the total amount of **\$17,316.66**, for additional professional services for the Potable Water Well Rehabilitation Program Phase 1 project. Staff also request Board authorization for the District Administrator to execute change orders up to an aggregate amount of **10%** of the contract amount. Funding for this request will be derived from the RCID Series 2018-1 Utility Revenue Bonds (Non-Taxable).

**Item 6D – World Drive North Phase 3 – Design Services**

CONSIDERATION of Request for Board approval to execute a Work Authorization under Master Services Agreement #M000227 to **Chen Moore & Associates, Inc.**, in the total amount of **\$15,452.00** comprised of **\$14,880.00** in professional design fees and **\$572.00** in reimbursable expenses for additional design, bidding, and construction phase services associated with the World Drive North Phase 3 project. Funding for this request is included in the approved budget and will be derived from the RCID 2016-2024 Transportation Projects Ad Valorem Bonds. **(EXHIBIT A)**

President Hames asked if anyone had a reason to bring up any items on the Consent Agenda for further discussion. No items were pulled from the Consent Agenda for review. Upon motion by Ms. Adams and duly seconded, the Board unanimously approved the Consent Agenda.

**REGULAR AGENDA**

**Item 7A – ECEP Chiller Plant Rehabilitation Phase 2 (B1015) – Owner-Furnished Material (OFM)**

Mr. Kasper requested Board approval of additional Owner-Furnished Material (OFM) in the amount of **\$250,000.00** for the ECEP Chiller Plant Rehabilitation Phase 2 project. The total OFM amount will increase from **\$1,600,000.00** to **\$1,850,000.00**. Funding for this request will be derived from the RCID Series 2021-2 Utility Revenue Bonds (Taxable). Mr. Kasper advised that additional electrical equipment is needed for this project. President Hames asked if there were any public comments on this request and there were none. Upon motion by Mr. Greer and duly seconded, the Board unanimously approved the request.

**Item 7B – Epcot LTHW Distribution System Renewal Phase 1 (B1016) – Design Services**

Mr. Kasper requested Board approval to execute an agreement with **Salas O’Brien** in the amount of **\$329,860.00** comprised of **\$317,173.00** in professional services fees and **\$12,687.00** in reimbursable expenses for design, bidding, permitting, and construction phase services associated with the Epcot LTHW Distribution System Renewal Phase 1 project. Staff also request Board authorization for the District Administrator to execute change orders up to an aggregate amount of **10%** of the contract amount. Funding for this request will be derived from the RCID Series 2021-2 Utility Revenue Bonds (Taxable). Mr. Kasper advised that the existing pipeline is about 30-40 years old and the return pipeline has developed a leak.

President Hames asked if there were any public comments on this request and there were none. Upon motion by Mr. Brito and duly seconded, the Board unanimously approved the request.

**Item 7C – Epcot LTHW Distribution System Renewal Phase 1 (B1016) – RCES Soft Costs**

Mr. Kasper requested Board approval of an amount Not-To-Exceed **\$50,000.00** for RCES engineering and construction support, including survey, submittal review and project inspection costs for the Epcot LTHW Distribution System Renewal Phase 1 project. This request includes Board authorization for RCID's and/or RCES's direct purchase of miscellaneous goods and ancillary professional services as necessary for the project. Funding for this request will be derived from the RCID Series 2021-2 Utility Revenue Bonds (Taxable). President Hames asked if there were any public comments on this request and there were none. Upon motion by Ms. Adams and duly seconded, the Board unanimously approved the request.

**Item 7D – World Drive North Phase 3 – Design Services**

Mr. Kasper requested Board approval to execute a Work Authorization under Master Services Agreement #M000138 to **Pond and Company, Inc.**, in the total amount of **\$179,237.18** comprised of **\$174,737.18** in professional design fees and **\$4,500.00** in reimbursable expenses for additional design, bidding, and construction phase services associated with the World Drive North Phase 3 project. Funding for this request is included in the approved budget and will be derived from the RCID 2016-2024 Transportation Projects Ad Valorem Bonds. Mr. Kasper advised that this project will go out to bid in the next 2-3 weeks and he will bring the contract back to the board for construction in November or December. This project is estimated to be completed in 2-3 years. President Hames asked if there were any public comments on this request and there were none. Upon motion by Mr. Brito and duly seconded, the Board unanimously approved the request. **(EXHIBIT A)**

**8. OTHER BUSINESS**

President Hames then asked if there was any further business to discuss.

• **Budget Discussion (EXHIBIT C)**

Ms. Higginbotham advised that the Budget Workshop is a review of the FY23 Budget and there is no voting required. Ms. Higginbotham will review the high lights of the budget, the assessed values and the millage rate. The FY23 Budget will begin on October 1, 2023.

Ms. Higginbotham advised that FY22 actual revenues had a \$2.1M decrease due to Ad Valorem Assessed Values budgeted at \$12.5B and actual is \$12.4B due to last year's property appraisers settlement with WDW for the parks; FY2023 assessed values are \$13.4B, an increase of 8% we are returning to Pre Covid assessed value levels; overall millage rate increase to 13.9000 from 13.5741 mills; Operating millage increase from 8.6641 to 9.2600; Debt Service millage decrease from 4.9100 to 4.6400; FY2023 budgeted revenues will increase by \$14.M to \$183M, result of assessed value times millage rate, gives tax revenue result of \$179.1M. For Other Revenues, the Cities contributed their road and bridge funds for \$446K in FY22 and that was a one-time contribution. Ms. Higginbotham advised that annual Labor expense is increasing in FY23 by \$2.8M for a total of \$56.3M. Included in this increase is Merit and Contractual increases, additional headcount of 14 employees as the workload is returning to pre covid levels, and anticipated increase from Cigna our health insurance provider. Ms. Higginbotham gave an overview of planned work expenses, capital expenses, and debt service expenses. Roadway planned work budget for FY23 is \$16M and Ms. Higginbotham reviewed the largest projects. For Capital Expenses, Ms. Higginbotham explained the work being done at the Environmental Sciences area and the budget amount of \$4.2M for this in FY23.



Ms. Higginbotham also covered the budgeted Fire Department Equipment and Apparatus budgeted for FY22 and FY23. Ms. Higginbotham explained that debt service remains the same as previous year. As a recap, Ms. Higginbotham showed that in FY22 RCID is estimated to have an ending balance of \$29.7M. In FY23, we budgeted for a use of Fund Balance of \$4.5M, and ending Fund balance of \$25.2M. For FY23, using the Assessed values of \$13.4B times the millage rate of \$13.9000 and other income gives us total revenues of \$183M. Ms. Higginbotham advised that we would like to add \$1M committed-to property appraisal settlements as an addition to the placeholder in FY22 and then add to it in upcoming years. Ms. Higginbotham advised that our two budget meetings will be held on September 14<sup>th</sup> and September 28<sup>th</sup>. Ms. Higginbotham advised that certain Millage Rate increases require that the majority of our BOS Members attend these meetings.

Mr. Swanson advised that there has been an increase in utility rates mostly due to the rise of natural gas prices. Mr. Swanson advised that FY23 utility budget costs are increasing by \$29.3M or 17.7% to the FY22 budget costs. Also, combined revenue and interest are increasing by \$29.3M or 17.6% from the FY22 plan, which is matching the operating expense increase. The increase is the result of a 13% rate increase and a 4% greater consumption volume across all utilities. Mr. Swanson advised that FY23 proposed electric rates are 18.4% higher than the current rates of \$95.01; FY23 proposed natural gas rates are 12.5% higher than the current rate of \$7.93 and continue to be lower than other local utility gas providers; FY23 proposed water and sewer combined rates are slightly lower than the current rate of \$7.34 and continue to be lower than other local water and sewer utility providers.; and FY23 proposed solid waste rates are 8.2% higher than the current rate of \$41.13 and continue to be lower than other local solid waste utility providers. Mr. Swanson advised that our primary customers are fully aware and expecting the increases.

President Hames then asked if there was any further business to discuss.

Mr. Classe then presented the Final Thought from Mike Figgis, A Film Director, Screenwriter, and Composer, *“They call it budget so you don’t budge from it.”*

There being no further business to come before the Board, the meeting was adjourned at 10:14 a.m.

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Lawrence C. Hames  
President, Board of Supervisors

ATTEST

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John H. Classe, Jr.  
Secretary, Board of Supervisors

# EXHIBIT A



Since 1967  
**Reedy Creek**  
IMPROVEMENT DISTRICT

**TENTATIVE  
OPERATING BUDGET  
FY 2023**

**TENTATIVE ANNUAL BUDGET  
GENERAL AND DEBT SERVICE FUNDS  
FISCAL YEAR 2023**

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>REVENUES</b>			
Ad valorem taxes	164,064,758	161,997,217	179,113,743
Interest Income	225,500	47,980	192,400
Permits & fees	3,750,000	3,433,536	3,250,000
Lab fees	175,000	104,634	110,000
Interlocal Agreements	447,000	446,263	-
Other	350,000	340,345	350,000
<b>Total revenues</b>	<b>169,012,258</b>	<b>166,369,975</b>	<b>183,016,143</b>
<b>OPERATING EXPENDITURES</b>			
Labor	53,572,597	53,059,127	56,344,751
Other Expense	62,068,443	49,762,619	64,848,368
Capital Outlay	3,674,900	3,028,224	7,929,000
<b>Total operating expenditures</b>	<b>119,315,940</b>	<b>105,849,970</b>	<b>129,122,119</b>
<b>NET OPERATING EXCESS (DEFICIENCY)</b>	<b>49,696,318</b>	<b>60,520,005</b>	<b>53,894,024</b>
<b>NON-OPERATING SOURCES AND USES</b>			
Transfer in from Drainage Reserve	(1,460,000)	(660,000)	(1,900,000)
Debt Service	58,530,160	58,529,725	58,530,252
Insurance	2,350,000	2,249,949	2,600,000
<b>Net non-operating sources and uses</b>	<b>59,420,160</b>	<b>60,119,674</b>	<b>59,230,252</b>
<b>Total expenditures</b>	<b>178,736,100</b>	<b>165,969,644</b>	<b>188,352,371</b>
<b>NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>	<b>(9,723,842)</b>	<b>400,331</b>	<b>(5,336,228)</b>
<b>BEGINNING FUND BALANCE</b>	<b>30,851,532</b>	<b>30,112,157</b>	<b>30,512,488</b>
<b>ENDING FUND BALANCE</b>	<b>21,127,690</b>	<b>30,512,488</b>	<b>25,176,260</b>
<b>MILLAGE RATE</b>			
General Operating	8.6641	8.6641	9.2600
Debt Service	4.9100	4.9100	4.6400
<b>Total millage rate</b>	<b>13.5741</b>	<b>13.5741</b>	<b>13.9000</b>
<b>TOTAL RCID ASSESSED VALUE</b>	<b>12,590,211,455</b>	<b>12,432,754,098</b>	<b>13,422,792,526</b>
		1 MILL =	12,885,881
<b>PERSONNEL</b>			
Management	48	47	50
Clerical	17	16	16
Departmental operating	312	323	321
Other Funding Sources	5	6	9
<b>Total personnel</b>	<b>382</b>	<b>392</b>	<b>396</b>

**REEDY CREEK IMPROVEMENT DISTRICT  
ANNUAL BUDGET  
FISCAL YEAR 2023**

	GENERAL FUND			DEBT SERVICE FUND			TOTAL		
	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>REVENUES</b>									
Ad valorem taxes	104,719,537	103,368,983	119,323,256	59,345,221	58,628,233	59,790,487	164,064,758	161,997,217	179,113,743
Interest Income	158,000	35,340	135,000	67,500	12,640	57,400	225,500	47,980	192,400
Permits & fees	3,750,000	3,433,536	3,250,000	-	-	-	3,750,000	3,433,536	3,250,000
Lab fees	175,000	104,634	110,000	-	-	-	175,000	104,634	110,000
Interlocal Agreements	447,000	446,263	-	-	-	-	447,000	446,263	-
Other	350,000	340,345	350,000	-	-	-	350,000	340,345	350,000
Total revenues	109,599,537	107,729,101	123,168,256	59,412,721	58,640,873	59,847,887	169,012,258	166,369,975	183,016,143
<b>OPERATING EXPENDITURES</b>									
Labor	53,572,597	53,059,127	56,344,751	-	-	-	53,572,597	53,059,127	56,344,751
Other Expense	62,068,443	49,762,619	64,848,368	-	-	-	62,068,443	49,762,619	64,848,368
Capital Outlay	3,674,900	3,028,224	7,929,000	-	-	-	3,674,900	3,028,224	7,929,000
Total operating expenditures	119,315,940	105,849,970	129,122,119	-	-	-	119,315,940	105,849,970	129,122,119
<b>NET OPERATING EXCESS (DEFICIENCY)</b>	(9,716,403)	1,879,131	(5,953,863)	59,412,721	58,640,873	59,847,887	49,696,318	60,520,005	53,894,024
<b>NON-OPERATING SOURCES AND USES</b>									
Debt Service	-	-	-	58,530,160	58,529,725	58,530,252	58,530,160	58,529,725	58,530,252
Drainage reserves	(1,460,000)	(660,000)	(1,900,000)	-	-	-	(1,460,000)	(660,000)	(1,900,000)
Insurance	2,350,000	2,249,949	2,600,000	-	-	-	2,350,000	2,249,949	2,600,000
Net non-operating sources and uses	890,000	1,589,949	700,000	58,530,160	58,529,725	58,530,252	59,420,160	60,119,674	59,230,252
Total expenditures	120,205,940	107,439,919	129,822,119	58,530,160	58,529,725	58,530,252	178,736,100	165,969,644	188,352,371
<b>NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>	(10,606,403)	289,182	(6,653,863)	882,561	111,148	1,317,635	(9,723,842)	400,331	(5,336,228)
<b>BEGINNING FUND BALANCE</b>	30,623,379	29,893,837	30,183,019	228,153	218,320	329,468	30,851,532	30,112,157	30,512,488
<b>ENDING FUND BALANCE</b>	20,016,976	30,183,019	23,529,156	1,110,714	329,468	1,647,104	21,127,690	30,512,488	25,176,260
<b>MILLAGE RATE</b>									
General Operating	8.6641	8.6641	9.2600	-	-	-	8.6641	8.6641	9.2600
Debt Service	-	-	-	4.9100	4.9100	4.6400	4.9100	4.9100	4.6400
Total millage rate	8.6641	8.6641	9.2600	4.9100	4.9100	4.6400	13.5741	13.5741	13.9000
<b>TOTAL RCID ASSESSED VALUE</b>									
								1 MILL =	12,885,881
<b>PERSONNEL</b>									
Management	48	47	50	-	-	-	48	47	50
Clerical	17	16	16	-	-	-	17	16	16
Departmental operating	312	323	321	-	-	-	312	323	321
Other Funding Sources	5	6	9	-	-	-	5	6	9
Total personnel	382	392	396	-	-	-	382	392	396

**ANNUAL BUDGET  
GENERAL FUND  
FISCAL YEAR 2023**

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>REVENUES</b>			
Ad valorem taxes	104,719,537	103,368,983	119,323,256
Interest Income	158,000	35,340	135,000
Permits & fees	3,750,000	3,433,536	3,250,000
Lab fees	175,000	104,634	110,000
Intergovernmental Revenue	447,000	446,263	-
Other	350,000	340,345	350,000
Total revenues	109,599,537	107,729,101	123,168,256
<b>OPERATING EXPENDITURES</b>			
Labor	53,572,597	53,059,127	56,344,751
Other Expense	62,068,443	49,762,619	64,848,368
Capital Outlay	3,674,900	3,028,224	7,929,000
Total operating expenditures	119,315,940	105,849,970	129,122,119
<b>NET OPERATING EXCESS (DEFICIENCY)</b>	(9,716,403)	1,879,131	(5,953,863)
<b>NON-OPERATING SOURCES AND USES</b>			
Drainage reserves	(1,460,000)	(660,000)	(1,900,000)
Insurance	2,350,000	2,249,949	2,600,000
Net non-operating sources and uses	890,000	1,589,949	700,000
<b>NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>	(10,606,403)	289,182	(6,653,863)
<b>BEGINNING FUND BALANCE</b>	30,623,379	29,893,837	30,183,019
<b>ENDING FUND BALANCE</b>	20,016,976	30,183,019	23,529,156
<b>ENDING FUND BALANCE DETAIL</b>			
Reserve for Prop Appr Settlements	4,000,000	4,000,000	5,000,000
Fund Balance Minimum	16,000,000	16,000,000	18,500,000
Available Fund Balance	16,976	10,183,019	29,156
<b>ENDING FUND BALANCE</b>	20,016,976	30,183,019	23,529,156
<b>MILLAGE RATE</b>			
General Operating	8.6641	8.6641	9.2600
<b>TOTAL RCID ASSESSED VALUE</b>	12,590,211,455	12,432,754,098	13,422,792,526
		1 MILL =	12,885,881
<b>PERSONNEL</b>			
Management	48	47	50
Clerical	17	16	16
Departmental operating	312	323	321
Other Funding Sources	5	6	9
Total personnel	382	392	396

**ANNUAL BUDGET  
DEBT SERVICE FUND  
FISCAL YEAR 2023**

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>REVENUES</b>			
Ad valorem taxes	59,345,221	58,628,233	59,790,487
Interest Income	67,500	12,640	57,400
	59,412,721	58,640,873	59,847,887
<b>NON-OPERATING TRANSFERS AND EXPENDITURES</b>			
Debt Service			
2013-A	13,682,000	13,682,000	13,681,500
2013-B	4,821,100	4,821,100	4,819,500
2015-A	2,138,000	2,138,000	2,136,000
2016-A	10,209,000	10,209,000	10,213,500
2017-A	15,412,950	15,412,950	15,413,450
2020-A	12,251,110	12,251,110	12,250,302
Other Debt Service Costs	16,000	15,565	16,000
Total non-operating transfers and expenditures	58,530,160	58,529,725	58,530,252
<b>NON-OPERATING SOURCES AND USES</b>			
Issue Costs	-	-	-
Bond Proceeds	-	-	-
Payments to Escrow Agents	-	-	-
	-	-	-
Total expenditures	58,530,160	58,529,725	58,530,252
<b>NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>	882,561	111,148	1,317,635
<b>BEGINNING FUND BALANCE</b>	228,153	218,320	329,468
<b>ENDING FUND BALANCE</b>	1,110,714	329,468	1,647,104
<b>ENDING FUND BALANCE DETAIL</b>			
Reserve for Prop Appr Settlements	-	-	-
Fund Balance Minimum	1,000,000	1,000,000	1,000,000
Available Fund Balance	110,714	(670,532)	647,104
<b>ENDING FUND BALANCE</b>	1,110,714	329,468	1,647,104
<b>MILLAGE RATE</b>			
Debt Service	4.9100	4.9100	4.6400
<b>TOTAL RCID ASSESSED VALUE</b>	12,590,211,455	12,432,754,098	13,422,792,526
		1 MILL =	12,885,881

**REEDY CREEK IMPROVEMENT DISTRICT  
FY 2023 BUDGET SUMMARY**

ANNUAL BUDGET	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	10,123,319	9,554,795	10,398,825
Clerical	1,328,841	1,215,721	1,273,775
Departmental operating	41,120,434	41,288,609	43,672,153
OPEB Contribution	1,000,000	1,000,000	1,000,000
<b>Total labor</b>	<b>53,572,594</b>	<b>53,059,127</b>	<b>56,344,753</b>
<b>OTHER EXPENDITURES</b>			
Advertising	17,500	14,676	18,900
Dues & subscriptions	71,203	51,003	97,425
Employee relations	3,291,700	2,713,730	3,153,000
Equipment rentals	428,500	374,154	442,950
Gas, oil & accessories	269,000	312,644	334,200
Licenses & permits	29,240	18,677	29,240
Office mat'l & supplies	51,800	30,368	47,800
Operating supplies	3,129,250	2,700,382	4,006,050
Outside services & fees	17,259,782	16,255,896	19,169,295
Postage	12,950	5,391	8,350
Professional services	2,488,941	2,805,242	3,496,755
Publicity and promotion	95,000	92,852	50,000
Repairs & maintenance	31,780,082	22,058,523	30,755,943
Telephone	844,000	544,579	803,510
Travel & business	268,895	135,243	274,950
Utilities	1,563,600	1,483,873	1,635,000
Wardrobe	467,000	165,386	525,000
<b>Total other expenditures</b>	<b>62,068,443</b>	<b>49,762,619</b>	<b>64,848,368</b>
<b>CAPITAL OUTLAY</b>	<b>3,674,900</b>	<b>3,028,224</b>	<b>7,929,000</b>
<b>TOTAL OPERATING EXPENDITURES</b>	<b>119,315,937</b>	<b>105,849,970</b>	<b>129,122,121</b>
<b>PERSONNEL</b>			
Management	48	47	50
Clerical	17	16	16
Departmental operating	312	323	321
Other Funding Sources	5	5	9
<b>Total personnel</b>	<b>382</b>	<b>392</b>	<b>396</b>



**REEDY CREEK IMPROVEMENT DISTRICT  
FY 2022 BUDGETED EXPENDITURES**

	<u>ADMIN</u>	<u>FINANCE</u>	<u>HUMAN RESOURCES</u>	<u>BLDG &amp; SAFETY</u>	<u>FIRE DEPT</u>	<u>ENVIRON SERVICES</u>	<u>INFORMATION TECHNOLOGY</u>	<u>CONT &amp; CONST MGMT</u>	<u>FACILITIES OPER &amp; MAINT</u>	<u>DRAINAGE</u>	<u>PLAN &amp; ENG</u>	<u>COMM &amp; RECORDS</u>	<u>TOTAL</u>
<b>ANNUAL BUDGET</b>													
Management	778,011	552,366	281,301	577,571	5,301,051	679,105	323,833	321,146	757,003	-	357,687	194,244	10,123,319
Clerical	98,643	233,948	78,012	545,449	76,317	76,316	-	76,316	64,526	-	79,314	-	1,328,841
Departmental operating	120,530	430,933	670,501	3,985,992	26,605,272	3,133,579	1,924,213	444,264	1,594,295	-	2,055,832	155,023	41,120,434
OPEB Contribution	15,190	30,380	20,253	113,924	587,632	-	37,684	12,658	58,228	-	124,051	-	1,000,000
<b>Total labor</b>	<b>1,012,374</b>	<b>1,247,627</b>	<b>1,050,067</b>	<b>5,222,936</b>	<b>32,570,272</b>	<b>3,889,000</b>	<b>2,285,730</b>	<b>854,384</b>	<b>2,474,052</b>	<b>-</b>	<b>2,616,884</b>	<b>349,267</b>	<b>53,572,594</b>
<b>OTHER EXPENSE</b>													
Advertising	7,500	-	10,000	-	-	-	-	-	-	-	-	-	17,500
Dues & subscriptions	15,000	6,000	6,538	15,000	10,300	2,000	6,525	2,500	2,500	-	4,000	840	71,203
Employee relations	2,770,000	2,000	150,300	6,700	275,000	5,200	36,500	4,000	15,300	-	1,700	25,000	3,291,700
Equipment rentals	7,000	-	-	-	17,500	3,400	101,500	-	298,250	-	850	-	428,500
Gas, oil & accessories	-	-	-	-	-	-	-	-	269,000	-	-	-	269,000
Licenses & permits	-	-	-	5,000	1,500	17,000	-	-	-	-	5,740	-	29,240
Office mat'l & supplies	5,000	1,300	2,500	6,000	13,000	9,000	2,500	2,000	4,500	-	6,000	-	51,800
Operating supplies	12,000	8,500	62,300	39,500	1,146,500	838,000	316,200	5,250	583,500	85,500	31,000	1,000	3,129,250
Outside services & fees	90,000	286,400	128,500	80,000	187,500	203,800	2,000	-	15,779,582	355,000	97,000	50,000	17,259,782
Postage	8,000	500	1,000	500	1,000	1,100	150	600	-	-	100	-	12,950
Professional services	850,000	85,250	-	10,000	-	-	597,000	-	-	-	946,691	-	2,488,941
Publicity and promotion	50,000	-	-	-	-	-	-	-	-	-	-	45,000	95,000
Repairs & maintenance	-	-	-	-	915,337	80,500	1,529,936	-	7,460,083	2,064,400	19,579,826	150,000	31,780,082
Telephone	-	-	-	-	-	-	844,000	-	-	-	-	-	844,000
Travel & business	22,500	10,500	19,985	43,850	73,700	28,300	30,700	1,000	7,600	-	23,050	7,710	268,895
Utilities	65,000	-	-	-	182,000	95,000	-	-	1,221,500	-	100	-	1,563,600
Wardrobe	-	-	-	-	-	-	-	-	467,000	-	-	-	467,000
<b>Total other expenditures</b>	<b>3,902,000</b>	<b>400,450</b>	<b>381,123</b>	<b>206,550</b>	<b>2,823,337</b>	<b>1,283,300</b>	<b>3,467,013</b>	<b>15,350</b>	<b>26,108,815</b>	<b>2,504,900</b>	<b>20,696,057</b>	<b>279,550</b>	<b>62,068,443</b>
<b>CAPITAL OUTLAY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,648,900</b>	<b>38,000</b>	<b>1,739,000</b>	<b>-</b>	<b>249,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,674,900</b>
<b>TOTAL DEPARTMENT</b>	<b>4,914,374</b>	<b>1,648,077</b>	<b>1,431,190</b>	<b>5,429,486</b>	<b>37,042,509</b>	<b>5,210,300</b>	<b>7,491,741</b>	<b>869,734</b>	<b>28,831,867</b>	<b>2,504,900</b>	<b>23,312,941</b>	<b>628,817</b>	<b>119,315,937</b>
<b>PERSONNEL</b>													
Management	2	2	1	2	30	3	1	1	4	-	1	1	48
Clerical	1	3	1	7	1	1	-	1	1	-	1	-	17
Departmental operating	1	3	6	34	188	29	14	4	18	-	14	1	312
Other Funding Sources	-	5	-	-	-	-	-	-	-	-	-	-	5
<b>Total personnel</b>	<b>4</b>	<b>13</b>	<b>8</b>	<b>43</b>	<b>219</b>	<b>33</b>	<b>15</b>	<b>6</b>	<b>23</b>	<b>-</b>	<b>16</b>	<b>2</b>	<b>382</b>

**REEDY CREEK IMPROVEMENT DISTRICT  
FY 2022 PROJECTED ACTUAL**

	<u>ADMIN</u>	<u>FINANCE</u>	<u>HUMAN RESOURCES</u>	<u>BLDG &amp; SAFETY</u>	<u>FIRE DEPT</u>	<u>ENVIRON SERVICES</u>	<u>INFORMATION TECHNOLOGY</u>	<u>CONT &amp; CONST MGMT</u>	<u>FACILITIES OPER &amp; MAINT</u>	<u>DRAINAGE</u>	<u>PLAN &amp; GIS</u>	<u>COMM RECORDS</u>	<u>TOTAL</u>
<b>ANNUAL BUDGET</b>													
Management	585,118	546,214	297,740	430,236	5,288,196	618,557	302,020	278,509	711,591	-	305,808	190,806	9,554,795
Clerical	65,626	176,410	120,189	530,859	75,604	72,209	-	54,486	49,436	-	70,902	-	1,215,721
Departmental operating	111,467	488,003	423,520	3,687,306	27,958,677	2,914,547	1,617,180	469,675	1,443,385	-	2,056,787	118,062	41,288,609
OPEB Contribution	15,192	30,380	20,253	113,924	587,632	-	37,684	12,658	58,228	-	124,051	-	1,000,000
<b>Total labor</b>	<b>777,403</b>	<b>1,241,007</b>	<b>861,702</b>	<b>4,762,325</b>	<b>33,910,109</b>	<b>3,605,313</b>	<b>1,956,884</b>	<b>815,328</b>	<b>2,262,640</b>	<b>-</b>	<b>2,557,548</b>	<b>308,868</b>	<b>53,059,127</b>
<b>OTHER EXPENSE</b>													
Advertising	10,223	-	4,453	-	-	-	-	-	-	-	-	-	14,676
Dues & subscriptions	8,531	5,968	6,495	11,682	8,013	1,620	1,000	200	1,675	-	3,800	2,019	51,003
Employee relations	2,268,693	10,062	119,860	6,773	250,928	3,065	33,005	3,210	6,770	-	1,700	9,664	2,713,730
Equipment rentals	3,668	-	-	-	11,417	3,099	76,853	-	279,117	-	-	-	374,154
Gas, oil & accessories	-	-	-	-	-	-	-	-	312,644	-	-	-	312,644
Licenses & permits	-	-	-	3,706	850	8,381	-	-	-	-	5,740	-	18,677
Office mat'l & supplies	1,028	1,732	2,055	4,074	8,186	4,110	426	1,444	5,021	-	2,292	-	30,368
Operating supplies	13,074	8,965	12,510	29,679	1,080,115	800,588	180,617	251	476,563	89,435	7,516	1,069	2,700,382
Outside services & fees	64,385	204,856	46,566	74,812	180,085	162,464	-	-	15,127,733	330,260	43,066	21,669	16,255,896
Postage	1,379	117	146	91	1,570	1,643	34	325	-	-	86	-	5,391
Professional services	1,270,157	72,638	-	-	-	-	525,442	-	-	-	937,005	-	2,805,242
Publicity and promotion	47,852	-	-	-	-	-	-	-	-	-	-	45,000	92,852
Repairs & maintenance	-	-	-	-	905,863	92,425	1,648,274	-	5,377,781	1,291,521	12,742,659	-	22,058,523
Telephone	-	-	-	-	-	-	544,579	-	-	-	-	-	544,579
Travel & business	9,784	6,439	5,724	22,151	62,314	9,644	2,184	62	1,519	-	9,936	5,486	135,243
Utilities	77,398	-	-	-	188,600	90,939	-	-	1,126,936	-	-	-	1,483,873
Wardrobe	-	-	-	-	-	-	-	-	165,386	-	-	-	165,386
<b>Total other expenditures</b>	<b>3,776,172</b>	<b>310,777</b>	<b>197,809</b>	<b>152,968</b>	<b>2,697,941</b>	<b>1,177,978</b>	<b>3,012,414</b>	<b>5,492</b>	<b>22,881,145</b>	<b>1,711,216</b>	<b>13,753,800</b>	<b>84,907</b>	<b>49,762,619</b>
<b>CAPITAL OUTLAY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,800,975</b>	<b>31,331</b>	<b>1,003,352</b>	<b>-</b>	<b>192,566</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,028,224</b>
<b>TOTAL DEPARTMENT</b>	<b>4,553,575</b>	<b>1,551,784</b>	<b>1,059,511</b>	<b>4,915,293</b>	<b>38,409,025</b>	<b>4,814,622</b>	<b>5,972,650</b>	<b>820,820</b>	<b>25,336,351</b>	<b>1,711,216</b>	<b>16,311,348</b>	<b>393,775</b>	<b>105,849,970</b>
<b>PERSONNEL</b>													
Management	2	2	1	2	29	3	1	1	4	-	1	1	47
Clerical	1	2	1	7	1	1	-	1	1	-	1	-	16
Departmental operating	1	4	6	34	197	29	14	5	18	-	14	1	323
Other Funding Sources	-	4	-	-	-	-	-	-	2	-	-	-	6
<b>Total personnel</b>	<b>4</b>	<b>12</b>	<b>8</b>	<b>43</b>	<b>227</b>	<b>33</b>	<b>15</b>	<b>7</b>	<b>25</b>	<b>-</b>	<b>16</b>	<b>2</b>	<b>392</b>

**REEDY CREEK IMPROVEMENT DISTRICT  
FY 2023 BUDGETED EXPENDITURES**

	<u>ADMIN</u>	<u>FINANCE</u>	<u>HUMAN RESOURCES</u>	<u>BLDG &amp; SAFETY</u>	<u>FIRE DEPT</u>	<u>ENVIRON SERVICES</u>	<u>INFORMATION TECHNOLOGY</u>	<u>PROCUREMENT</u>	<u>FACILITIES OPER &amp; MAINT</u>	<u>DRAINAGE</u>	<u>PLAN &amp; ENG</u>	<u>COMM RECORDS</u>	<u>TOTAL</u>
<b>ANNUAL BUDGET</b>													
Management	871,190	582,711	443,613	255,567	5,786,503	660,579	338,385	304,181	737,078	-	214,093	204,925	10,398,825
Clerical	79,484	148,582	76,529	581,455	79,375	79,375	-	79,380	67,108	-	82,487	-	1,273,775
Departmental operating	120,827	504,516	580,820	4,267,120	28,455,815	3,268,627	1,597,403	713,514	1,905,781	-	2,091,736	165,994	43,672,153
OPEB Contribution	10,101	30,303	20,202	106,061	580,808	-	32,828	17,677	73,232	-	123,737	5,051	1,000,000
<b>Total labor</b>	<b>1,081,602</b>	<b>1,266,112</b>	<b>1,121,164</b>	<b>5,210,203</b>	<b>34,902,501</b>	<b>4,008,581</b>	<b>1,968,616</b>	<b>1,114,752</b>	<b>2,783,199</b>	<b>-</b>	<b>2,512,053</b>	<b>375,970</b>	<b>56,344,753</b>
<b>OTHER EXPENSE</b>													
Advertising	7,500	-	10,000	-	-	-	-	-	-	-	-	1,400	18,900
Dues & subscriptions	15,000	6,000	8,350	15,000	10,300	1,600	6,525	3,500	2,500	-	3,650	25,000	97,425
Employee relations	2,570,000	7,000	168,700	6,700	331,500	5,200	36,700	6,000	14,500	-	6,700	-	3,153,000
Equipment rentals	7,000	-	-	-	17,500	3,700	85,500	-	328,400	-	850	-	442,950
Gas, oil & accessories	-	-	-	-	-	-	-	-	334,200	-	-	-	334,200
Licenses & permits	-	-	-	5,000	1,500	17,000	-	-	-	-	5,740	-	29,240
Office mat'l & supplies	5,000	1,300	2,500	6,000	13,000	9,000	2,500	2,000	3,500	-	2,000	1,000	47,800
Operating supplies	12,000	8,500	77,600	39,500	1,316,000	1,017,700	537,500	5,250	843,500	90,000	8,500	50,000	4,006,050
Outside services & fees	90,000	288,400	90,500	80,000	201,000	836,500	2,000	-	17,189,895	295,000	96,000	-	19,169,295
Postage	4,000	500	-	500	1,500	1,100	150	600	-	-	-	-	8,350
Professional services	1,000,000	90,250	-	10,000	-	-	1,169,299	-	-	-	1,182,206	45,000	3,496,755
Publicity and promotion	50,000	-	-	-	-	-	-	-	-	-	-	-	50,000
Repairs & maintenance	-	-	-	-	1,058,718	96,000	2,587,600	-	5,352,500	3,172,500	18,488,625	-	30,755,943
Telephone	-	-	-	-	-	-	795,800	-	-	-	-	7,710	803,510
Travel & business	22,500	10,000	21,000	53,550	94,200	16,200	33,000	6,000	8,000	-	10,500	-	274,950
Utilities	115,000	-	-	-	200,000	95,000	-	-	1,225,000	-	-	-	1,635,000
Wardrobe	-	-	-	-	-	-	-	-	525,000	-	-	-	525,000
<b>Total other expenditures</b>	<b>3,898,000</b>	<b>411,950</b>	<b>378,650</b>	<b>216,250</b>	<b>3,245,218</b>	<b>2,099,000</b>	<b>5,256,574</b>	<b>23,350</b>	<b>25,826,995</b>	<b>3,557,500</b>	<b>19,804,771</b>	<b>130,110</b>	<b>64,848,368</b>
<b>CAPITAL OUTLAY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,021,500</b>	<b>124,000</b>	<b>1,045,500</b>	<b>-</b>	<b>4,738,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,929,000</b>
<b>TOTAL DEPARTMENT</b>	<b>4,979,602</b>	<b>1,678,062</b>	<b>1,499,814</b>	<b>5,426,453</b>	<b>40,169,219</b>	<b>6,231,581</b>	<b>8,270,690</b>	<b>1,138,102</b>	<b>33,348,194</b>	<b>3,557,500</b>	<b>22,316,824</b>	<b>506,080</b>	<b>129,122,121</b>
<b>PERSONNEL</b>													
Management	2	2	1	1	33	3	1	1	4	-	1	1	50
Clerical	1	2	1	7	1	1	-	1	1	-	1	-	16
Departmental operating	1	3	6	34	196	29	12	5	20	-	14	1	321
Other Funding Sources	-	5	-	-	-	-	-	-	4	-	-	-	9
<b>Total personnel</b>	<b>4</b>	<b>12</b>	<b>8</b>	<b>42</b>	<b>230</b>	<b>33</b>	<b>13</b>	<b>7</b>	<b>29</b>	<b>-</b>	<b>16</b>	<b>2</b>	<b>396</b>

## ADMINISTRATION

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	778,011	585,118	871,190
Clerical	98,643	65,626	79,484
Departmental operating	120,530	111,467	120,827
OPEB contribution	15,190	15,194	10,101
	<u>1,012,374</u>	<u>777,405</u>	<u>1,081,602</u>
Total labor	1,012,374	777,405	1,081,602
<b>OTHER EXPENDITURES</b>			
Advertising	7,500	10,223	7,500
Dues & Subscriptions	15,000	8,531	15,000
Employee relations	2,770,000	2,268,693	2,570,000
Equipment rentals	7,000	3,668	7,000
Gas, oil & accessories	-	-	-
Licenses & permits	-	-	-
Office mat'l & supplies	5,000	1,028	5,000
Operating supplies	12,000	13,074	12,000
Outside services & fees	90,000	64,385	90,000
Postage	8,000	1,379	4,000
Professional services	850,000	1,270,157	1,000,000
Publicity and promotion	50,000	47,852	50,000
Repair & maintenance	-	-	-
Telephone	-	-	-
Travel & business	22,500	9,784	22,500
Utilities	65,000	77,398	115,000
Wardrobe	-	-	-
	<u>3,902,000</u>	<u>3,776,172</u>	<u>3,898,000</u>
Total other expenditures	3,902,000	3,776,172	3,898,000
<b>CAPITAL OUTLAY</b>			
	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL DEPARTMENT	<u>4,914,374</u>	<u>4,553,577</u>	<u>4,979,602</u>
<b>PERSONNEL</b>			
Management	2	2	2
Clerical	1	1	1
Departmental operating	1	1	1
Total personnel	4	4	4

## PROCUREMENT SERVICES

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	321,146	278,509	304,181
Clerical	76,316	54,486	79,380
Departmental operating	444,264	469,675	713,514
OPEB Contribution	12,658	12,658	17,677
	<u>854,384</u>	<u>815,328</u>	<u>1,114,752</u>
Total labor	854,384	815,328	1,114,752
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	2,500	200	3,500
Employee relations	4,000	3,210	6,000
Equipment rentals	-	-	-
Gas, oil & accessories	-	-	-
Licenses & permits	-	-	-
Office mat'l & supplies	2,000	1,444	2,000
Operating supplies	5,250	251	5,250
Outside services & fees	-	-	-
Postage	600	325	600
Professional services	-	-	-
Publicity and promotion	-	-	-
Repair & maintenance	-	-	-
Telephone	-	-	-
Travel & business	1,000	62	6,000
Utilities	-	-	-
Wardrobe	-	-	-
	<u>15,350</u>	<u>5,492</u>	<u>23,350</u>
Total other expenditures	15,350	5,492	23,350
<b>CAPITAL OUTLAY</b>			
	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL DEPARTMENT	<u>869,734</u>	<u>820,820</u>	<u>1,138,102</u>
<b>PERSONNEL</b>			
Management	1	1	1
Clerical	1	1	1
Departmental operating	4	5	5
Total personnel	6	7	7

## FINANCE DEPARTMENT

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	552,366	546,214	582,711
Clerical	233,948	176,410	148,582
Departmental operating	430,933	488,003	504,516
OPEB contribution	30,380	30,380	30,303
	<hr/>	<hr/>	<hr/>
Total labor	1,247,627	1,241,007	1,266,112
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	6,000	5,968	6,000
Employee relations	2,000	10,062	7,000
Equipment rentals	-	-	-
Gas, oil & accessories	-	-	-
Licenses & permits	-	-	-
Office mat'l & supplies	1,300	1,732	1,300
Operating supplies	8,500	8,965	8,500
Outside services & fees	286,400	204,856	288,400
Postage	500	117	500
Professional services	85,250	72,638	90,250
Publicity and promotion	-	-	-
Repair & maintenance	-	-	-
Telephone	-	-	-
Travel & business	10,500	6,439	10,000
Utilities	-	-	-
Wardrobe	-	-	-
	<hr/>	<hr/>	<hr/>
Total other expenditures	400,450	310,777	411,950
<b>CAPITAL OUTLAY</b>			
	<hr/>	<hr/>	<hr/>
TOTAL DEPARTMENT	<u>1,648,077</u>	<u>1,551,784</u>	<u>1,678,062</u>
<b>PERSONNEL</b>			
Management	2	2	2
Clerical	3	2	2
Departmental operating	3	4	3
Other Funding Sources	5	4	5
	<hr/>	<hr/>	<hr/>
Total personnel	13	12	12

## TECHNOLOGY SERVICES

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	323,833	302,020	338,385
Clerical	-	-	-
Departmental operating	1,924,213	1,617,180	1,597,403
OPEB contribution	37,684	37,684	32,828
	2,285,730	1,956,884	1,968,616
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	6,525	1,000	6,525
Employee relations	36,500	33,005	36,700
Equipment rentals	101,500	76,853	85,500
Gas, oil & accessories	-	-	-
Licenses & permits	-	-	-
Office mat'l & supplies	2,500	426	2,500
Operating supplies	316,200	180,617	537,500
Outside services & fees	2,000	-	2,000
Postage	150	34	150
Professional services	597,000	525,442	1,169,299
Publicity and promotion	-	-	-
Repair & maintenance	1,529,936	1,648,274	2,587,600
Telephone	844,000	544,579	795,800
Travel & business	30,700	2,184	33,000
Utilities	-	-	-
Wardrobe	-	-	-
	3,467,011	3,012,414	5,256,574
Total other expenditures	3,467,011	3,012,414	5,256,574
<b>CAPITAL OUTLAY</b>	<b>1,739,000</b>	<b>1,003,352</b>	<b>1,045,500</b>
<b>TOTAL DEPARTMENT</b>	<b>7,491,741</b>	<b>5,972,650</b>	<b>8,270,690</b>
<b>PERSONNEL</b>			
Management	1	1	1
Clerical	-	-	-
Departmental operating	14	14	12
Total personnel	15	15	13

## HUMAN RESOURCES

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	281,301	297,740	443,613
Clerical	78,012	120,189	76,529
Departmental operating	670,501	423,520	580,820
OPEB contribution	20,253	20,253	20,202
	1,050,067	861,702	1,121,164
<b>OTHER EXPENDITURES</b>			
Advertising	10,000	4,453	10,000
Dues & Subscriptions	6,538	6,495	8,350
Employee relations	150,300	119,860	168,700
Equipment rentals	-	-	-
Gas, oil & accessories	-	-	-
Licenses & permits	-	-	-
Office mat'l & supplies	2,500	2,055	2,500
Operating supplies	62,300	12,510	77,600
Outside services & fees	128,500	46,566	90,500
Postage	1,000	146	-
Professional services	-	-	-
Publicity and promotion	-	-	-
Repair & maintenance	-	-	-
Telephone	-	-	-
Travel & business	19,985	5,724	21,000
Utilities	-	-	-
Wardrobe	-	-	-
	381,123	197,809	378,650
Total other expenditures	381,123	197,809	378,650
<b>CAPITAL OUTLAY</b>			
	-	-	-
TOTAL DEPARTMENT	1,431,190	1,059,511	1,499,814
<b>PERSONNEL</b>			
Management	1	1	1
Clerical	1	1	1
Departmental operating	6	6	6
Total personnel	8	8	8



## COMMUNICATIONS & RECORDS DEPARTMENT

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	194,244	190,806	204,925
Clerical	-	-	-
Departmental operating	155,023	118,062	165,994
OPEB contribution	-	-	5,051
	-	-	5,051
Total labor	349,267	308,868	375,970
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	840	2,019	1,400
Employee relations	25,000	9,664	25,000
Equipment rentals	-	-	-
Gas, oil & accessories	-	-	-
Licenses & permits	-	-	-
Office mat'l & supplies	-	-	-
Operating supplies	1,000	1,069	1,000
Outside services & fees	50,000	21,669	50,000
Postage	-	-	-
Professional services	-	-	-
Publicity and promotion	45,000	45,000	45,000
Repair & maintenance	150,000	-	-
Telephone	-	-	-
Travel & business	7,710	5,486	7,710
Utilities	-	-	-
Wardrobe	-	-	-
	-	-	-
Total other expenditures	279,550	84,907	130,110
<b>CAPITAL OUTLAY</b>	-	-	-
<b>TOTAL DEPARTMENT</b>	628,817	393,775	506,080
<b>PERSONNEL</b>			
Management	1	1	1
Clerical	-	-	-
Departmental operating	1	1	1
Total personnel	2	2	2

## BUILDING AND SAFETY

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	577,571	430,236	255,567
Clerical	545,449	530,859	581,455
Departmental operating	3,985,992	3,687,306	4,267,120
OPEB contribution	113,924	113,924	106,061
	<hr/>	<hr/>	<hr/>
Total labor	5,222,936	4,762,325	5,210,203
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	15,000	11,682	15,000
Employee relations	6,700	6,773	6,700
Equipment rentals	-	-	-
Gas, oil & accessories	-	-	-
Licenses & permits	5,000	3,706	5,000
Office mat'l & supplies	6,000	4,074	6,000
Operating supplies	39,500	29,679	39,500
Outside services & fees	80,000	74,812	80,000
Postage	500	91	500
Professional services	10,000	-	10,000
Publicity and promotion	-	-	-
Repair & maintenance	-	-	-
Telephone	-	-	-
Travel & business	43,850	22,151	53,550
Utilities	-	-	-
Wardrobe	-	-	-
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Total other expenditures	206,550	152,968	216,250
<b>CAPITAL OUTLAY</b>			
	<hr/>	<hr/>	<hr/>
TOTAL DEPARTMENT	<u>5,429,486</u>	<u>4,915,293</u>	<u>5,426,453</u>
<b>PERSONNEL</b>			
Management	2	2	1
Clerical	7	7	7
Departmental operating	34	34	34
Total personnel	43	43	42

## FIRE DEPARTMENT

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	5,301,052	5,288,196	5,786,503
Clerical	76,316	75,604	79,375
Departmental operating	26,605,272	27,958,677	28,455,815
OPEB Contribution	587,632	587,632	580,808
	<u>32,570,272</u>	<u>33,910,109</u>	<u>34,902,501</u>
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	10,300	8,013	10,300
Employee relations	275,000	250,928	331,500
Equipment rentals	17,500	11,417	17,500
Gas, oil & accessories	-	-	-
Licenses & permits	1,500	850	1,500
Office mat'l & supplies	13,000	8,186	13,000
Operating supplies	1,146,500	1,080,115	1,316,000
Outside services & fees	187,500	180,085	201,000
Postage	1,000	1,570	1,500
Professional services	-	-	-
Publicity and promotion	-	-	-
Repair & maintenance	915,337	905,863	1,058,718
Telephone	-	-	-
Travel & business	73,700	62,314	94,200
Utilities	182,000	188,600	200,000
Wardrobe	-	-	-
	<u>2,823,337</u>	<u>2,697,941</u>	<u>3,245,218</u>
Total other expenditures	2,823,337	2,697,941	3,245,218
<b>CAPITAL OUTLAY</b>	<u>1,648,900</u>	<u>1,800,975</u>	<u>2,021,500</u>
<b>TOTAL DEPARTMENT</b>	<u><u>37,042,509</u></u>	<u><u>38,409,025</u></u>	<u><u>40,169,219</u></u>
<b>PERSONNEL</b>			
Management	30	29	33
Clerical	1	1	1
Departmental operating	188	197	196
Total personnel	219	227	230

## ENVIRONMENTAL SERVICES

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	679,105	618,557	660,579
Clerical	76,316	72,209	79,375
Departmental operating	3,133,579	2,914,547	3,268,627
OPEB contribution	-	-	-
	3,889,000	3,605,313	4,008,581
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	2,000	1,620	1,600
Employee relations	5,200	3,065	5,200
Equipment rentals	3,400	3,099	3,700
Gas, oil & accessories	-	-	-
Licenses & permits	17,000	8,381	17,000
Office mat'l & supplies	9,000	4,110	9,000
Operating supplies	838,000	800,588	1,017,700
Outside services & fees	203,800	162,464	836,500
Postage	1,100	1,643	1,100
Professional services	-	-	-
Publicity and promotion	-	-	-
Repair & maintenance	80,500	92,425	96,000
Telephone	-	-	-
Travel & business	28,300	9,644	16,200
Utilities	95,000	90,939	95,000
Wardrobe	-	-	-
	1,283,300	1,177,978	2,099,000
Total other expenditures	1,283,300	1,177,978	2,099,000
<b>CAPITAL OUTLAY</b>	<b>38,000</b>	<b>31,331</b>	<b>124,000</b>
<b>TOTAL DEPARTMENT</b>	<b>5,210,300</b>	<b>4,814,622</b>	<b>6,231,581</b>
<b>PERSONNEL</b>			
Management	3	3	3
Clerical	1	1	1
Departmental operating	29	29	29
Total personnel	33	33	33

## FACILITIES OPERATIONS & MAINTENANCE

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	757,003	711,591	737,078
Clerical	64,526	49,436	67,108
Departmental operating	1,594,295	1,443,385	1,905,781
OPEB contribution	58,228	58,228	73,232
	2,474,052	2,262,640	2,783,199
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	2,500	1,675	2,500
Employee relations	15,300	6,770	14,500
Equipment rentals	298,250	279,117	328,400
Gas, oil & accessories	269,000	312,644	334,200
Licenses & permits	-	-	-
Office mat'l & supplies	4,500	5,021	3,500
Operating supplies	583,500	476,563	843,500
Outside services & fees	15,779,582	15,127,733	17,189,895
Postage	-	-	-
Professional services	-	-	-
Publicity and promotion	-	-	-
Repair & maintenance	7,460,083	5,377,781	5,352,500
Telephone	-	-	-
Travel & business	7,600	1,519	8,000
Utilities	1,221,500	1,126,936	1,225,000
Wardrobe	467,000	165,386	525,000
	26,108,815	22,881,145	25,826,995
<b>CAPITAL OUTLAY</b>	<b>249,000</b>	<b>192,566</b>	<b>4,738,000</b>
<b>TOTAL DEPARTMENT</b>	<b>28,831,867</b>	<b>25,336,351</b>	<b>33,348,194</b>
<b>PERSONNEL</b>			
Management	4	4	4
Clerical	1	1	1
Departmental operating	18	18	20
Other Funding Sources		2	4
Total personnel	23	25	29

## DRAINAGE


	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	-	-	-
Clerical	-	-	-
Departmental operating	-	-	-
	<hr/>	<hr/>	<hr/>
Total labor	-	-	-
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	-	-	-
Employee relations	-	-	-
Equipment rentals	-	-	-
Gas, oil & accessories	-	-	-
Licenses & permits	-	-	-
Office mat'l & supplies	-	-	-
Operating supplies	85,500	89,435	90,000
Outside services & fees	355,000	330,260	295,000
Postage	-	-	-
Professional services	-	-	-
Publicity and promotion	-	-	-
Repair & maintenance	2,064,400	1,291,521	3,172,500
Telephone	-	-	-
Travel & business	-	-	-
Utilities	-	-	-
Wardrobe	-	-	-
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Total other expenditures	2,504,900	1,711,216	3,557,500
<b>CAPITAL OUTLAY</b>			
	<hr/>	<hr/>	<hr/>
TOTAL DEPARTMENT	<u>2,504,900</u>	<u>1,711,216</u>	<u>3,557,500</u>
<b>PERSONNEL</b>			
Management	-	-	-
Clerical	-	-	-
Departmental operating	-	-	-
	<hr/>	<hr/>	<hr/>
Total personnel	-	-	-

## PLANNING & ENGINEERING

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	357,687	305,808	214,093
Clerical	79,314	70,902	82,487
Departmental operating	2,055,832	2,056,787	2,091,736
OPEB Contribution	124,051	124,051	123,737
	2,616,884	2,557,548	2,512,053
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	4,000	3,800	3,650
Employee relations	1,700	1,700	6,700
Equipment rentals	850	-	850
Gas, oil & accessories	-	-	-
Licenses & permits	5,740	5,740	5,740
Office mat'l & supplies	6,000	2,292	2,000
Operating supplies	31,000	7,516	8,500
Outside services & fees	97,000	43,066	96,000
Postage	100	86	-
Professional services	946,691	937,005	1,182,206
Publicity and promotion	-	-	-
Repair & maintenance	19,579,826	12,742,659	18,488,625
Telephone	-	-	-
Travel & business	23,050	9,936	10,500
Utilities	100	-	-
Wardrobe	-	-	-
	20,696,057	13,753,800	19,804,771
Total other expenditures	20,696,057	13,753,800	19,804,771
<b>CAPITAL OUTLAY</b>			
	-	-	-
<b>TOTAL DEPARTMENT</b>	<b>23,312,941</b>	<b>16,311,348</b>	<b>22,316,824</b>
<b>PERSONNEL</b>			
Management	1	1	1
Clerical	1	1	1
Departmental operating	14	14	14
Total personnel	16	16	16

# EXHIBIT B





**RCID UTILITY DIVISION  
FY23 UTILITY BUDGET  
& RATE REVIEW  
SEPTEMBER 14, 2022**



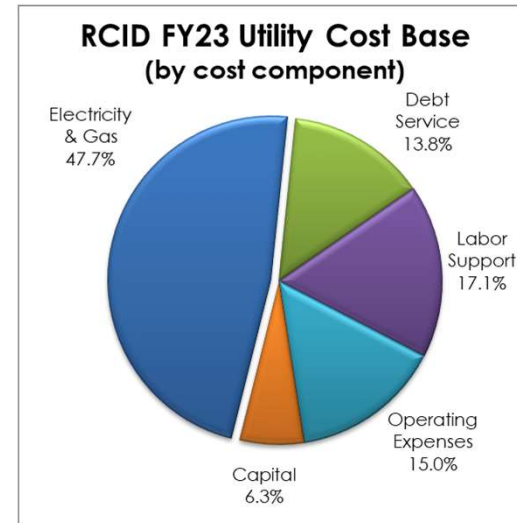
RCID's FY23 utility budget costs are increasing by \$29.3M or 17.7% to the FY22 budget costs.

### RCID Consolidated Income Statement

\$'s in Millions

<u>Expenses</u>	Plan	Plan	<u>\$ Δ</u>	<u>% Δ</u>
	FY22	FY23		
Electricity & Gas	\$ 67.3	\$ 93.1	\$ 25.9	38.4%
Debt Service	27.9	26.9	(0.9)	-3.3%
Labor Support	30.3	33.4	3.1	10.3%
Operating Expenses	28.3	29.2	0.9	3.0%
Capital/Emergency Repairs	12.0	12.4	0.4	3.0%
<b>Total Utility Costs*</b>	<b>\$ 165.8</b>	<b>\$ 195.1</b>	<b>\$ 29.3</b>	<b>17.7%</b>

\*Cost excluded Internal Utility Expenses



RCID's combined revenue & interest are increasing by \$29.3M or 17.6% from the FY22 plan, which is matching the operating expense increase.

This increase is the result of a 13% rate increase and a 4% greater consumption volume across all utilities.

	Plan		Better/ (Worse)	
	<u>FY2022</u>	<u>FY2023</u>		
1 Utility Sales from Meter Read:	\$165.6	\$195.1	\$29.5	
2 Other Revenues	0.6	0.4	(\$0.2)	
Total Revenue	<u>\$166.2</u>	<u>\$195.5</u>	<u>\$29.3</u>	17.6%
3 Expenses	(\$165.8)	(\$195.1)	(\$29.3)	17.7%
4 Profit	<u>\$0.4</u>	<u>\$0.4</u>	<u>\$0.0</u>	

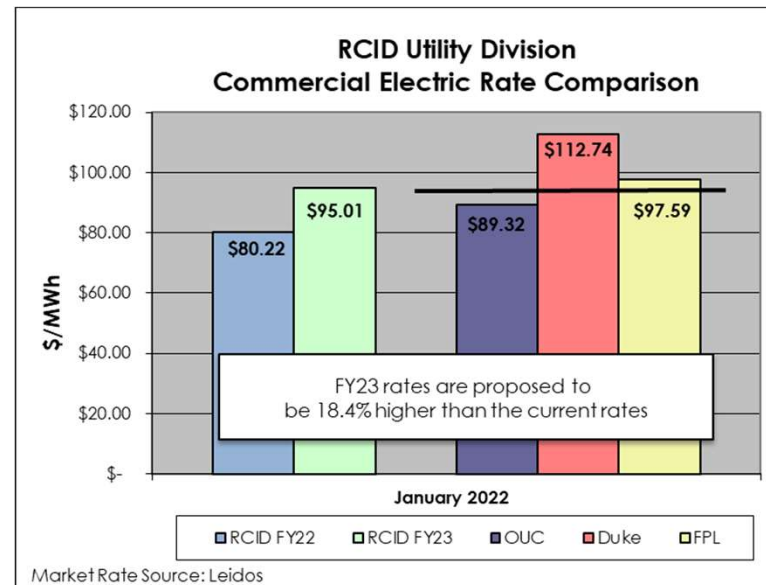
Note: excludes Inter-department revenues & expenses and Special Projects.



# RCID Electric Rates and Comparison

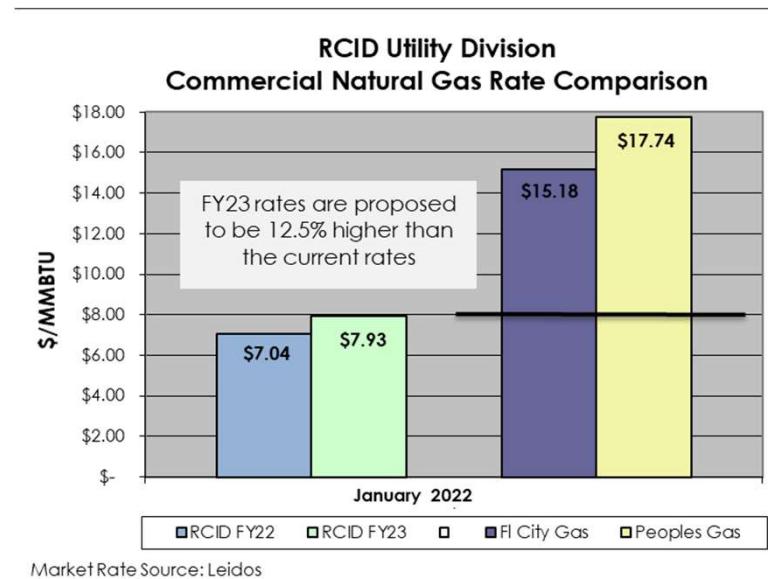
The FY23 proposed Electric rates are 18.4% higher than the current rates which is driven by rising commodity fuel prices.

System reliability investments have occurred in the underground distribution, enhanced backup system, interconnectivity, and onsite generation. These investments are estimated to add a 10% to 15% premium to our rates.



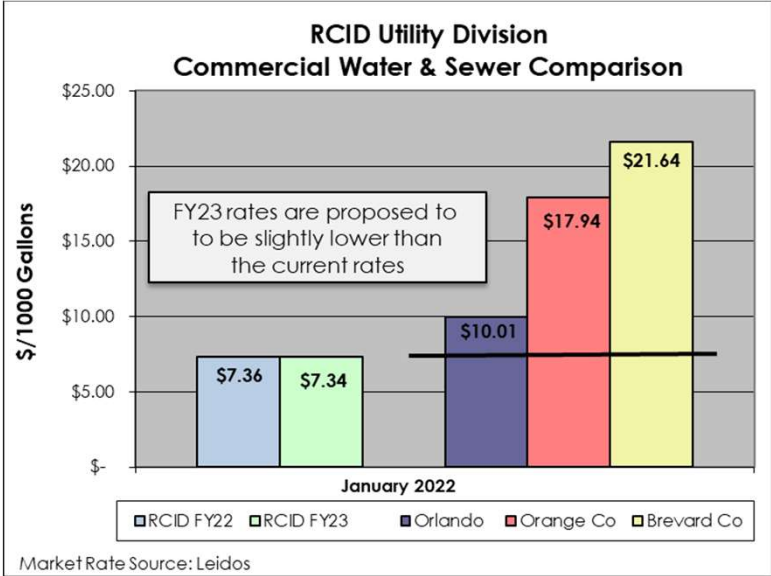
## RCID Natural Gas Rates and Comparison

The FY23 proposed Natural Gas rates are 12.5% higher than the current rates and continue to be lower than other local utility gas providers. This increase is driven by higher commodity fuel cost.



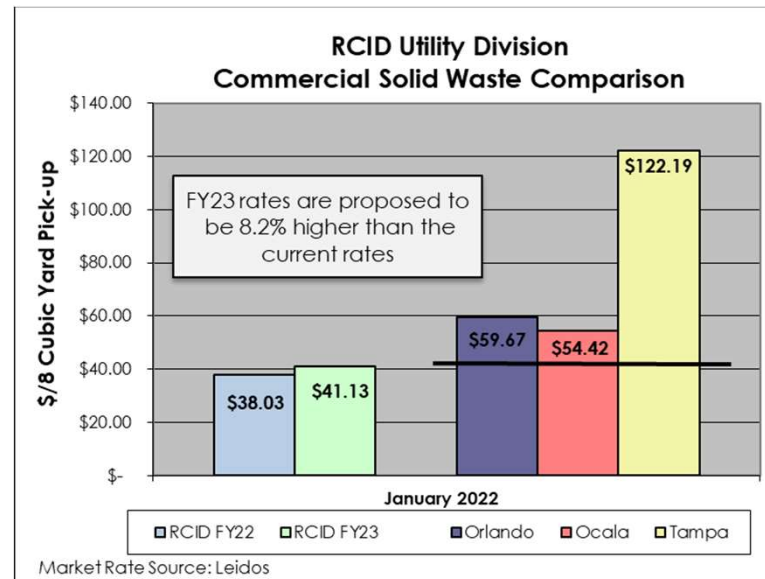
# RCID Water & Sewer Rates and Comparison

The FY23 proposed Water and Sewer combined rates are slightly lower than the current rates and continue to be lower than other local water and sewer utility providers.



## RCID Solid Waste Rates and Comparison

The FY23 proposed Solid Waste rates are 8.2% higher than the current rates and continue to be lower than other local solid waste utility providers.



**REEDY CREEK IMPROVEMENT DISTRICT - UTILITIES DIVISION  
PROPOSED OPERATING BUDGET  
FISCAL YEAR 2023  
(In Millions)**

	FY2022	FY2023
	<u>Budget</u>	<u>Budget</u>
<b>OPERATING REVENUES</b>		
1 Customer Sales	165.6	195.1
2 Interdepartmental Utility Sales	16.1	18.6
3 Over Collected Fuel Impact	0.0	0.0
4 Use of Pre-collected Funds	3.4	4.9
5 Other Income (interest and recycling)	<u>0.6</u>	<u>0.4</u>
<b>Gross Revenue</b>	<b><u>185.7</u></b>	<b><u>219.0</u></b>
<b>OPERATING EXPENSES</b>		
6 Purchased Fuel and Power	(67.3)	(93.1)
7 Labor Support	(30.3)	(33.4)
8 Utility Expense	(16.1)	(18.6)
9 Operating Materials	(18.7)	(19.3)
10 Outside Services - Landfill	(4.2)	(3.3)
11 Gross Receipts Tax	(2.7)	(3.4)
12 Planned Work	(1.5)	(1.6)
13 Insurance	<u>(1.2)</u>	<u>(1.6)</u>
<b>Total Operating Expenses</b>	<b><u>(142.0)</u></b>	<b><u>(174.4)</u></b>
<b>NET INCOME</b>	<b>43.7</b>	<b>44.6</b>
<b>DEBT SERVICE AND CAPITAL REQUIREMENTS</b>		
14 Debt Service	(27.9)	(26.9)
15 Renewal and Replacement Capital	(12.0)	(12.4)
16 Special Projects	(3.4)	(4.9)
<b>Total Debt Service and Capital Requirements</b>	<b><u>(43.3)</u></b>	<b><u>(44.2)</u></b>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXP.</b>	<b>0.4</b>	<b>0.4</b>
17 Debt Svcs Coverage (target 1.20)	1.45	1.47



## RCID Consolidated Utility Income Statement

FISCAL YEAR 2023									
	<u>Electric</u>	<u>Chilled Water</u>	<u>Gas</u>	<u>Hot Water</u>	<u>Water</u>	<u>Sewer</u>	<u>Reclaimed Water</u>	<u>Solid Waste</u>	<u>Total</u>
Rate Change	18.4%	19.2%	12.5%	48.4%	-14.3%	3.2%	-46.6%	8.2%	13.3%
Mid Year Reversal	0.0%	0.0%	0.0%	0.0%					0.0%
Revenue & Investments	\$ 126.7	\$ 24.0	\$ 14.6	\$ 4.9	\$ 7.5	\$ 25.6	\$ 1.2	\$ 14.5	\$ 219.0
Purchase Power & Fuel	\$ (82.9)	\$ -	\$ (9.7)	\$ (0.6)	\$ -	\$ -	\$ -	\$ -	\$ (93.1)
Internal Utilities	(0.6)	(13.1)	-	(1.3)	(1.3)	(1.8)	(0.4)	(0.0)	(18.6)
Labor	(10.8)	(4.2)	(1.9)	(1.9)	(2.8)	(5.3)	(0.2)	(6.4)	(33.4)
Expenses	(8.5)	(2.2)	(1.2)	(0.3)	(1.0)	(6.7)	(0.1)	(7.6)	(27.6)
Debt Services	(12.8)	(1.4)	(0.7)	(0.3)	(1.8)	(9.5)	(0.4)	(0.1)	(26.9)
Planned Work Capital	(11.0)	(3.0)	(1.0)	(0.5)	(0.6)	(2.2)	(0.2)	(0.3)	(18.8)
Expenses Sub-Total	\$ (126.5)	\$ (24.0)	\$ (14.5)	\$ (4.9)	\$ (7.5)	\$ (25.5)	\$ (1.3)	\$ (14.4)	\$ (218.6)
<b>Ending Balances</b>	<b>\$ 0.2</b>	<b>\$ (0.0)</b>	<b>\$ 0.1</b>	<b>\$ (0.0)</b>	<b>\$ 0.0</b>	<b>\$ 0.1</b>	<b>\$ (0.1)</b>	<b>\$ 0.1</b>	<b>\$ 0.403</b>